

Stakeholder Engagement Plan (SEP) and Grievance Redress Mechanism (GRM)

Strategic Agro-Industrial Project – Agricultural Infrastructure

AfDB Project: P-AO-AAG-006
Carrinho Group, S.A.
Version 1.0 | July 2026

EXECUTIVE SUMMARY

The Strategic Agro-Industrial Project – Agricultural Infrastructure (AfDB P-AO-AAG-006) is a transformative initiative designed to support the sustainable development of Angola’s agricultural sector by strengthening food security, reducing post-harvest losses, improving agricultural logistics and promoting the integration of rural producers into formal markets. The project responds to the need to increase national storage, preservation and handling capacity for cereals and oilseeds, ensuring greater efficiency, resilience and competitiveness across the agricultural value chain.

With nationwide relevance, the project involves the development of an integrated network of agricultural infrastructure comprising grain silos, warehouses and a Grain Terminal at the Port of Lobito, covering seven provinces and forty-five municipalities. The investment will significantly increase the country’s grain storage capacity, reduce food losses, improve market availability of agricultural products and strengthen links between production areas and consumer markets.

More than an infrastructure development initiative, the project is intended to transform Angola’s agricultural value chain by supporting both family and commercial farming, improving access to logistics services, facilitating the availability of agricultural inputs, promoting technical assistance to producers and creating sustainable economic opportunities in rural communities. The project is expected to generate more than 274 direct jobs during the implementation phase, in addition to broader social and economic benefits associated with increased agricultural production and commercial activity.

This Stakeholder Engagement Plan (SEP) establishes the methodology adopted to identify, analyse, consult and engage stakeholders throughout the entire project life cycle. Priority stakeholders include local communities, smallholder farmers, agricultural cooperatives, government authorities, civil society organisations, workers, suppliers, regulatory institutions, customers, financial institutions and development partners.

Public consultations and stakeholder engagement meetings conducted throughout the project preparation phase provided valuable insights regarding local employment opportunities, farmer integration into agricultural value chains, access to agricultural infrastructure, environmental management, road safety, capacity-building programmes and communication mechanisms. These contributions have been incorporated into the environmental and social management instruments and into this SEP.

The SEP incorporates specific measures to ensure the effective participation of potentially vulnerable groups, including smallholder farmers, women, youth and rural communities, promoting equal access to information, consultation processes and participation in project-related decision-making.

Complementing the SEP, the Grievance Redress Mechanism (GRM) establishes a formal process for receiving, registering, assessing, addressing and closing grievances submitted by stakeholders. The mechanism ensures accessibility, confidentiality, transparency and traceability, facilitating the timely and effective resolution of environmental, social and operational concerns related to the project.

The SEP and GRM are fully integrated into Carrinho Group's Environmental and Social Management System (ESMS) and are aligned with the requirements of the African Development Bank (AfDB), applicable Angolan legislation, ESG principles and international best practices. Together, they constitute essential tools to support meaningful stakeholder participation, effective grievance management and the sustainable implementation of the Strategic Agro-Industrial Project – Agricultural Infrastructure.

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1. INTRODUCTION

This **Stakeholder Engagement Plan (SEP)** and the **Grievance Redress Mechanism (GRM)** were developed to ensure structured, transparent and effective management of relationships with all stakeholders associated with the **Strategic Agro-Industrial Project – Agricultural Infrastructure**.

This document is aligned with:

- ISO standards (9001, 14001, 45001, 22000, ISO 19011, ISO 26000, ISO 37000, ISO 31000, ISO/IEC 27001);
- Carrinho Group Integrated Management System (QMS / IMS / ESG / ESMS);
- ESG principles (Environmental, Social and Governance);
- International best practices (IFC Performance Standards).

1.1 Strategic Framework

The **Strategic Agro-Industrial Project** is part of the **Grupo Carrinho 2024–2030 Strategic Plan**, which establishes the following priorities:

- Expansion of family and large-scale agriculture;
- Development of agricultural and logistics infrastructure;
- Integration of the food value chain;
- Promotion of food security.

Grupo Carrinho is based on a model of **vertical integration of the production chain**, ensuring control from production through to distribution to the end consumer.

1.2 List of Acronyms and Abbreviations

Acronym	Description
AfDB	African Development Bank
SEP	Stakeholder Engagement Plan
GRM	Grievance Redress Mechanism
ESG	Environmental, Social and Governance
ESMS	Environmental and Social Management System
ESMP	Environmental and Social Management Plan
ESIA	Environmental and Social Impact Assessment
QMS	Quality Management System
IMS	Integrated Management System
KPI	Key Performance Indicator
NCR	Non-Conformity Report
IFC	International Finance Corporation
ISS	Integrated Safeguards System
MINAMB	Ministry of Environment of Angola

2. OBJECTIVES

2.1 SEP

- Identify and classify stakeholders;
- Establish effective communication channels;
- Ensure transparent and continuous communication;
- Promote active participation;
- Minimize social and reputational risks.

2.2 GRM

- Establish a structured Grievance Redress System;
- Ensure a fast, effective, fair and documented response;
- Promote continuous improvement;
- Strengthen stakeholder trust.

3. PROJECT DESCRIPTION

The Project aims to develop strategic agricultural infrastructure in Angola, including:

- Development of agricultural infrastructure;
- Agro-industrial production and processing operations;
- Construction of silos and warehouses;
- Development and integration of the logistics, transport and distribution chain;
- Support for agricultural production;
- Integration of smallholder farmers into the value chain.
- Direct interaction with communities, suppliers and public entities;

3.1 Location

- Benguela;
- Huíla;
- Huambo;
- Bié;
- Cuanza Sul;
- Malanje;
- Icolo e Bengo.

3.2 Benefits

- Food security;
- Reduction of imports;
- Job creation;
- Local economic development.

4. ALIGNMENT WITH THE ESMS

The project is implemented under a structured **Environmental and Social Management System (ESMS)**, which integrates:

- Environmental & Social Screening (RO.SGQ.043.00);
- Environmental & Social Management Plan – ESMP (RO.SGQ.044.00);
- SEP (Stakeholder Engagement Plan);
- GRM (Grievance Redress Mechanism).

The ESMS enables:

- Identification of environmental and social risks;
- Impact assessment;
- Definition of mitigation measures;
- Continuous monitoring.

It covers critical areas:

- Human rights;
- Health and safety;
- Communities and vulnerable groups;
- Use of resources and biodiversity.

5. IDENTIFICATION OF STAKEHOLDERS

5.1 Internal Stakeholders

- Board of Directors;
- Executive Committee;
- Employees;
- Operational teams;
- QMS / IMS/ESG/ESMS teams.

5.2 External Stakeholders

5.2.1 Institutional

- Government and regulatory bodies (MINAMB, authorities);
- Environmental authorities;
- Tax and legal entities.

5.2.2 Local Community

- Residents;
- Family farmers;
- Community associations.

5.2.3 Market

- Customers;
- Suppliers;
- Logistics Providers.

5.2.4 Others

- NGOs;
- Development Finance Institutions (DFIs);
- Media.

6. ANALYSIS AND CLASSIFICATION

Stakeholder	Interest	Influence	Priority
Government	High	High	Critical
Local Community	High	Medium	High
Customers	High	High	Critical
Suppliers	Medium	Medium	Medium
NGOs	Medium	Medium	Medium
Smallholder Farmers	High	Medium	High
Agricultural Cooperatives	High	Medium	High
Workers	High	Medium	High
Local Authorities	High	High	Critical
Development Finance Institutions (DFIs)	High	High	Critical
Vulnerable Groups	High	Low	High

6.1 Stakeholder Mapping Matrix

The Project has developed a stakeholder mapping approach to support the prioritization of engagement activities, communication methods and resource allocation throughout the Project life cycle. Stakeholders were assessed according to their level of interest in the Project, their ability to influence Project outcomes and the most appropriate engagement mechanisms.

Stakeholder	Interest	Influence	Engagement Method
Government Authorities	High	High	Regulatory meetings, formal reporting, licensing consultations.
Local Authorities	High	High	Coordination meetings, project briefings, public consultations.
Local Communities	High	Medium	Public consultations, community meetings, awareness sessions.
Smallholder Farmers	High	Medium	Workshops, agricultural extension programmes, technical meetings.
Agricultural Cooperatives	High	Medium	Sector meetings, training sessions, partnership consultations.
Workers	High	Medium	Internal communication, toolbox talks, grievance mechanism.
Customers	High	High	Commercial meetings, performance reviews, stakeholder consultations.
Suppliers and Contractors	Medium	Medium	Contract meetings, compliance reviews, supplier engagement sessions.
NGOs and Civil Society Organizations	Medium	Medium	Stakeholder dialogue, information sharing, consultation processes.
Development Finance Institutions (DFIs)	High	High	ESG reporting, monitoring meetings, compliance reviews.
Vulnerable Groups	High	Low	Targeted consultations, tailored communication, community outreach programmes.

This stakeholder mapping shall be reviewed periodically and updated whenever significant changes occur during project implementation, ensuring that engagement activities remain effective, inclusive and aligned with stakeholder expectations.

7. INCLUSION OF VULNERABLE GROUPS

The project ensures the active inclusion of:

- Smallholder farmers;
- Women;
- Youth;
- Rural communities.

Through:

- Inclusive public consultations;
- Capacity-building programmes;
- Adapted communication;
- Participation in decision-making.

8. ENGAGEMENT STRATEGY

8.1 Principles

- Transparency;
- Inclusion;
- Responsiveness;
- Ethical conduct;
- Social Responsibility.

8.2 Communication Channels

- Direct communication.
- Public consultations;
- In-person meetings;
- Institutional meetings;
- Community workshops;
- Official reports and communications;
- Helpline;
- Email and digital platforms;
- Formal QMS Grievances System.

8.3 Engagement Frequency

Stakeholder Group	Frequency
Local Communities	Quarterly during construction and biannually during operation.
Government Authorities	Quarterly.

9. PUBLIC CONSULTATIONS

9.1 Process Structure

Phase I – Institutional Dialogue

- Interaction with MINAMB;
- Submission of ESIA;
- Identification of impacts.

Phase II – Public Consultation

- Sessions in various provinces;
- Community participation;
- Inclusion of stakeholders.

9.2 Methods

- In-person meetings;
- Questionnaires;
- Public disclosure;
- Institutional communication.

9.3 Evidence

- Minutes;
- Attendance lists;
- Feedback Registers;
- Technical presentations.

10. IDENTIFICATION OF SOCIAL AND REPUTATIONAL RISKS

Main Risks:

- Community Grievances (noise, environment, social impact);
- Product non-conformities;
- Supplier issues;
- Environmental impact.

Mitigation:

- Structured QMS/IMS/ESG/ESMS system;
- Integrated crisis management;
- KPI monitoring;
- Continuous improvement processes.

11.GRIEVANCE REDRESS MECHANISM (GRM)

11.1 Objective

Ensure:

- Formal Registering of all Grievances;
- Structured investigation;
- Effective and documented resolution.

11.2 Grievance Reception Channels

- Carrinho Group official email;
- Direct line;
- Physical forms;
- QMS Register (RNC);
- Public consultations;
- Whistleblowing channel;
- Communication via employees.

Carrinho Group Formal Grievance, Non-Conformity and Corrective Action Management System

11.3 Grievance Management Process

1. Reception Stage

Any stakeholder may submit a grievance.

2. Registration Stage (RNC)

- Formal registration in the QMS system;
- Opening of a Non-Conformity (RNC).

3. Classification/Screening

- Customer;
- Supplier;
- Environmental;
- Social / Community.

4. Investigation

- Root cause analysis;
- Traceability;
- Use of tools (IVAA, risk analysis).

5. Corrective Action

- Corrective actions;
- Impact mitigation.

6. Response

- Formal communication to the complainant;
- Transparency in the decision.

7. Closure

- Effectiveness verification;
- Formal approval.

8. Monitoring

- Grievance KPIs;
- Trend analysis.

9. Response Deadlines

Grievance Type	Initial Deadline (confirmation)	Resolution (final response)
Critical	24-48h	immediate
High	3 days	up to 15 days
Medium	5 days	up to 30 days

10. Confidentiality

- Data protection;
- Possibility of anonymity;
- Protection against retaliation.

11. Integration with the QMS

Integrated with:

- Non-conformity management;
- Corrective actions;
- KPI monitoring;
- Crisis Management.

12. MONITORING

Indicators (KPIs):

- No. of consultations held
- No. of participants
- No. of grievances by type;
- Average response time;
- % Resolved on time;
- Cost of Non-Quality;
- Stakeholder satisfaction.

13. INTEGRATION WITH QMS/IMS/ESG/ESMS

The GRM is fully integrated with:

- Non-Conformity Management;
- Corrective Actions;
- Continuous Improvement;
- Monitoring and KPIs;
- Crisis Management;
- Environmental Management: Impacts and Sustainability;
- Social Management: Inclusion and Local Development;
- Governance: Transparency and Accountability.

Ensuring a closed-loop and auditable system.

The Project GRM is embedded within Carrinho Group's Integrated Management System (QMS/IMS/ESG/ESMS) and utilizes existing grievance, non-conformity and corrective action procedures already implemented across the organization. This integrated approach ensures consistency, traceability, accountability and continual improvement in the management and resolution of stakeholder grievances.

14.ESCALATION

Critical cases may be escalated to:

- Executive Committee;
- Crisis Management Committee;
- Audit & Compliance Committee;
- Regulatory authorities.

15.CONTINUOUS IMPROVEMENT

The system is continuously improved through:

- Management Review (ISO 9001);
- Internal audits;
- Stakeholder feedback;
- Trend analysis.

16.REGISTERS AND DOCUMENTATION

- Grievance Registers;
- Investigation reports;
- Action plan;
- Closure evidence;

All registers are archived in accordance with the QMS.

17.CONCLUSION

This SEP and GRM ensure that the **Strategic Agro-Industrial Project – Agricultural Infrastructure**:

- Has ongoing stakeholder engagement;
- Manages impacts in a structured way;
- Resolves grievances effectively;
- Is aligned with international best practices;
- Ensures transparency and accountability;
- Protects the business and its reputation;
- Promotes sustainability and social development.

The project is fully aligned with ESG, ESMS requirements and international standards, ensuring transparency, traceability and compliance with financial institutions.

This SEP and the associated GRM constitute fundamental instruments for ensuring the inclusive, transparent and sustainable development of the Strategic Agro-Industrial Project – Agricultural Infrastructure, fostering trust-based relationships with stakeholders and contributing to Angola's food security, rural development and sustainable economic growth objectives.

18.ANNEXES

ANNEX 1 – SUPPORTING MATERIAL FOR PUBLIC CONSULTATIONS

The public consultation process was supported by structured communication materials, including technical presentations, session programmes and supporting documentation, ensuring transparency, accessibility of information and alignment with legal and ESMS requirements.



About Carrinho

Mission
To develop our ecosystem in a way that fosters the creation of model producers, always with a sense of social and environmental responsibility.

Vision
To be the leading company in transforming Africa through agribusiness.

Our Values

Simplicity
We don't believe in extravagance and waste, and that's why we operate in the most economical way possible.

Commitment to the Customer
Our focus is on the needs and expectations of our customers, who are the reason Carrinho exists.

People
We believe in the potential and continued appreciation of human beings, both inside and outside the organization.

Carrinho is an Angolan family business committed to developing the first vertically integrated organizational structure in the food sector, managing all stages of the process: origination, transport, storage, processing and marketing.

CARRINHO CARRINHO CARRINHO CARRINHO



WE ORIGINATED **WE STORE** **WE TRANSFORM** **WE TRANSPORT AND DISTRIBUTE** **WE SELL**

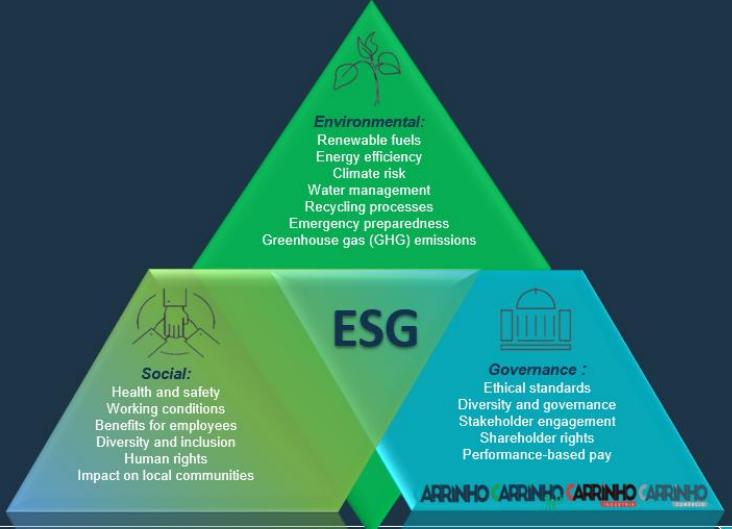
Environmental, Social and Management System (ESMS) – Agricultural Infrastructure Project



**Sustainability in the Value Chain
Our Ecosystem**

Every day, we touch the lives of millions of people!
From the farmers who grow our ingredients, to the families who enjoy our products, to the communities where we live and work, and to the natural environment on which we all depend.

The Board of Directors guides the company in its pursuit of creating sustainable value for shareholders and other stakeholders in the medium and long term. Priority environmental, social and governance issues, and in particular climate, are integrated into the Board of Directors' agenda and top management priorities, also linking them to specific sustainability objectives in management incentive schemes.



Environmental:
Renewable fuels
Energy efficiency
Climate risk
Water management
Recycling processes
Emergency preparedness
Greenhouse gas (GHG) emissions

Social:
Health and safety
Working conditions
Benefits for employees
Diversity and inclusion
Human rights
Impact on local communities

Governance:
Ethical standards
Diversity and governance
Stakeholder engagement
Shareholder rights
Performance-based pay

ESG

CARRINHO CARRINHO CARRINHO CARRINHO

Environmental, Social and Management System (ESMS) – Agricultural Infrastructure Project

1.1 Programme and Content Template: Stakeholder Public Consultation.



2030 | CARRINHO
TO GROW THE TO DO TO GROW

**PROJECT STRATEGIC AGROINDUSTRIAL
" Infrastructure Agricultural
PROGRAM OF CONSULTATION PUBLIC**

*Development from the Agriculture and Quite Rural
Environmental, Social, Management System (ESMS)*

June of 2025



2030 | CARRINHO
TO GROW THE TO DO TO GROW

Agenda: Public Consultation Meetings

- I. Brief Presentation of Group Cart**
- II. Presentation of Project Cart Infrastructure Agricultural**
 - Approach to the Summary No Technical of Study of Impact Environmental and Social
 - Analysis from the Legislation Angolan & Procedures Cart (ESMS) Applicable
- III. Interaction: Session of Clarifications**
- IV. Preparation and Signature of Minutes**
- V. Attachments – Documents the Share with to the Parts Interested**
 - a) Presentation of Project Cart " Infrastructure Agricultural
 - b) Policies Group Cart – ESMS
 - c) Standards (Procedures) "Key" Group Cart – ESMS (Public Consultation)
 - d) Summary of the Reports Non - Technical Studies of Impact Environmental and Social (Subprojects: Infrastructure Agricultural - Silos of Grain)

Program from the Meeting of Consultation Public



Compliance: Legislation Angolan

Decree Presidential No. 117/20 of 22 of April – General Regulations of Assessment of Impact Environmental before Environmental Licensing.

Decree Executive No. 87/12, Regulation of Consultations Public of the Projects Subjects the Assessment of Environmental.

- Brief approach on **you Procedures the to be adopted in the sessions of Consultation Publish**, used for the Cart Group.
- Disclosure and share preview of one **Summary No Technical of Study of Impact Environmental and Social** for the Responsible Technician for the Preparation of same, what will the description of Project of which include you effects more important what the project he can to generate node environment, namely:
 - THE use of natural resources, the emission of pollutants, a creation of disturbances (intensity luminous temperature to the noises and smells) or elimination of waste;
 - Identification of the methods preventive to to assess and to decrease you effects node environment;
 - The impacts of project node social environment economic, environmental diagnosis from the area of influence, characterization of undertaking;
 - Presentation from the methodology used in identification of the impacts environmental and social;
 - Analysis of the impacts environmental relevant (positives) and negative, main measures mitigating and programs of monitoring proposed.
- Period dedicated to potential **Questions** the to be placed and to the respective **Answers**.
- From occurred in session it will be drafted one **Minutes from the Consultation Publish**, including you the following points:
 - THE day, the time and the loca of its accomplishment;
 - THE name of Director or representative from the Direction National of Prevention and Assessment of Impacts Environmental to the level Provincial or Municipal;
 - List of Participants in the Session;
 - You facts occurred in Consultation Publish;
 - THE synthesis of the debates oral what contain information and subsidies to the process decision from the Direction National of Prevention and Evaluation of Impacts Environmental;
 - Annex you questionnaires and documentation relevant received at minutes.

Notes: THE the minutes will be prepared and subjected to signature of President, of Rapporteur and the Secretary, serving this document as subsidy for the preparation of opinion Technical to the process of licensing environmental.

Program Consultation Public – Project of Infrastructure Agricultural (ESMS)

3

Meeting of Consultation Public

Information Additional Rational to the Program (Requirements) Cool)



Decree Presidential No. 117/20 of 22 April (ALA and Licensing Environmental)
(ARTIGO 14)
(Consultas públicas)

- Os projectos sujeitos à Avaliação de Impacte Ambiental são obrigatoriamente sujeitos a consultas públicas promovidas pelo Departamento Ministerial responsável pelo Sector do Ambiente, nos termos da legislação em vigor aplicável.
- A consulta pública inicia com a divulgação prévia de um resumo não técnico do Estudo de Impacte Ambiental do qual constam os efeitos mais importantes que o projecto pode gerar no ambiente, nomeadamente a utilização de recursos naturais, a emissão de poluentes, a criação de perturbações como intensidade luminosa, temperatura, ruídos e cheiros ou a eliminação de resíduos, identificando-se os métodos preventivos para avaliar e diminuir os efeitos no ambiente, bem como os impactos do projecto no meio socioeconómico.
- A divulgação dos elementos referidos no número anterior deve respeitar o sigilo industrial e a observância das normas legais que protegem os conhecimentos técnicos não patentados.
- No âmbito da consulta pública são consideradas e apreciadas as exposições e reclamações que foram apresentadas e se relacionam com o projecto.
- A consulta pública deve realizar-se por um período não inferior a 5 (cinco) nem superior a 10 (dez) dias nos projectos de menor envergadura.
- Findo o prazo fixado para a consulta pública e elaborado, nos 8 (oito) dias subsequentes, um relatório sucinto especificando as diligências efectuadas, a participação registada e as conclusões e extrair.
- Os custos relativos à realização de consultas públicas correm à expensas do Dono da Obra.



Compliance: Main Requirements Cool the Consider

THE process of **Consultations Public and Disclosure of Project of Infrastructure Agricultural of Group Shopping cart** it will be fulfilled during the phases identification and preparation good as in the phase pre -assessment of project, with the entities provincial, municipal and you your employees, among others entities relevant to the process, having in account you requirements from the legislation national namely the Constitution from the Republic From Angola.

Gradually, and of agreement with the timeline established will performed meetings of consultations public, in the provinces of Icolus and Bengo, Benguela, Bié, Cuanza -Sul, Huambo, Huila and Malange covered for the project, being target this consultations, women and men, including the authorities locals and the communities.

To the Consultation Public will used you following means of disclosure:

- Publication of announcement, during 5 days consecutive Newspaper of Angola;
- Publication as Notice of Press through of the means of social communication;
- Available one summary of project, to facilitate the reading and consultation, good as one record of inquiry with questions and targeted responses, and zones of filling free;
- To to meet to the needs of communities more disadvantaged, what may be private of access the these means of disclosure, will be posted posters in the administrations municipal of the municipalities target, in locals of big flow and made available tokens of inquiry with questions directed.

Disclosure of Information through of Key messages

To the key messages relevant to the different components of Project will as objective inform and to clarify to the parts interested about to the activities planned during all the cycle of project (with " explanatory note" necessarily) and will use as methods written communication and visuals, good as means of communication social as advertisements of radio and television and others. THE set of methods legible communication what will used node process of consultation of parts interested, They will be: Summary Executive, Leaflets/Brochures Letters, Emails, Newspapers, SMS, Networks Social (Whatsapp, Facebook, Instagram, LinkedIn) Website of Group Cart, between others.

Program Consultation Public – Project of Infrastructure Agricultural (ESMS)

4

Meeting of Consultation Public

Information Additional to the Program (Requirements) (ESMS)



Standards Cart: Environmental, Social and Management System (ESMS)

THE Flat of Management Environmental and Social (PGAS) of Group Cart, document the strategy of management of risks of the your projects. This is of a "Document General" what integrates to the conclusions of all you studies of impact environmental and social, performed during to the phases of project, the respective plans of action and others provisions to the accordance with you requirements and standards what they were established and activated, as well as to the information specific relevant (of country and localities the to be (implemented) of form the guarantee one strategy of management based in thought of risks of project.

- RO.SGQ.043.00 - Cart Group ESMS Screening Form
- RO.SGQ.044.00 - Group Shopping Cart ESMS Plan Guidance

1. Assessment of Impact Environmental and Social (EIA/AIAS)

• THE first step and perform one assessment for identify potential impacts environmental and social of project, as the loss of biodiversity, pollution, displacements populations, between others.

2. Identification of Risks and Opportunities

• After the EIA/AIAS, the PGAS identifies you risks environmental and social, good as the opportunities of to improve the situation environmental and social of areas/localities related to the project.

3. Definition of Measures of Mitigation

• THE PGAS details to the measures of mitigation and improvement the to be implemented to reduce the impacts negatives and maximize you impacts positive.

4. Definition of Mechanisms of Monitoring and Evaluation

• THE PGAS, includes one flat of monitoring and assessment for to guarantee what to the measures mitigation they are effective and to identify any needs of Adjustment.

5. Participation of Parts Participants and Interested

• AND fundamental involve to the parts interested, including to the communities places, governmental entities and others stakeholders, node process of preparation and implementation of the PGAS.

Program Consultation Public – Project of Infrastructure Agricultural (ESMS)

5

1.2 ESMS Activity Schedule Template: Stakeholder Public Consultation.

Project of Infrastructure Agricultural

Timeline of Activities ESMS Priorities – Flat of Action "In Course"



April/May 2025
(W16/W19)

Share with the Bank the Reports of the Environmental Impact Studies and Social of Subprojects Infrastructure Agricultural (20 sites/Silos of Grains) for validation of requirements ESMS.

01

May 2025
(W19)

To gather with the Ministry of Quite Environment (MINAMB) for presentation of Project Agricultural Infrastructure from the Cart.

02

May 2025
(W20)

Share with the Bank the Report/Minutes from the Meeting with the Ministry of Environment, specifically with recommendations about public consultation, exemptions, declaration of conformity environmental and categorization of the sub-projects.

03

May 2025
(W20/W21)

Register the Projects on the platform "SIA Integrated System of Environment" from the portal of MINAMB, for validation from the environmental category and social of each one of the subprojects.

04

May 2025
(W21/W22)

Submit node MINAMB, all you 20 sites EIAs for review and approval. Perform following of the processes, of the technical visits and opinions of MINAMB of form technicians form the to be issued Environmental Installation License of Project of the Infrastructures Agricultural.

05

Forecast

Phase I: Phase of Dialogue (9- 12 months), June 25 / May 26

Phase II: Phase of Consultation Public (12-24 months), June 26 / May 27

Revision and update of the processes of collaborative form and transparent, assuming one consultation approach structured to the parties interested parties, constituted put two phases:

- Phase I: Phase of Dialogue (engagement) and collection (information)
- Phase II: Phase of Public Consultation.

06

Project "Terminal of Grains of "Little Wolf"

I. He was performed the register of Project "Terminal of Grains of "Little Wolf" on the platform "SIA" of portal of MINAMB, to validation from the environmental category and social.

II. He was assigned the this process the Number of Protocol (6632869251), issued one opinion technical of MINAMB, in conclusion -se what the same this mode general, according to the environmental legislation .

III . Node day 05/05/2025 they were submitted the following document node MINAMB: Proof Of Delivery From Flat Of Management Of Waste; Study of Impact Environmental and Social and Summary Non- Technical.

IV. Awaiting scheduling of visit technique of MINAMB, to later emission of License Environmental of Installation of the project, "Terminal of Grains of "Little Wolf"

1.3 Dialogue and Grievances Register Template: Stakeholder Public Consultation.

	REGISTO DE DIÁLOGO E RECLAMAÇÕES CONSULTA PÚBLICA	 
FORMULÁRIO PARA REGISTO DE DIÁLOGO E RECLAMAÇÕES		
Identificação do Projecto/Actividade: _____		
Nome: _____		
Nº de Telefone: _____ Outro meio de contato: _____ _____	Género: ☐ M ☐ F Idade: _____	
Comunidade: _____	Posto Administrativo: _____	
Comuna: _____	Provincia: _____	
Data de Recepção: ____/____/____	Data de Recepção: ____/____/____	
RESUMO DO CONTEÚDO		

1.4 Meeting Minutes and Attendance List Template: Stakeholder Public Consultation.

	ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS		 
REUNIÃO DE CONSULTA PÚBLICA PARA APRESENTAÇÃO DO PROJECTO E INSTRUMENTOS AMBIENTAIS E SOCIAIS			
Província:		Municípios:	
1. OBJECTIVOS			
○ Dar a conhecer o Projecto e as suas actividades associadas; ○ Recolher contribuições (feedback) e as eventuais sugestões, bem como eventuais preocupações sobre o projecto.			
2. INFORMAÇÕES/TEMAS APRESENTADOS NA CONSULTA PUBLICA			
▪ Apresentação dos instrumentos Ambientais e Sociais relevantes no Projecto; ▪ Componentes e respectivos objectivos do Projecto; ▪ Riscos e Impactos, Ambientais e Sociais referentes ao Projecto; ▪ Expectativas e Preocupações relativas a Projecto.			
Local da Reunião:		Governo Provincial da	
Data:		Hora Inicio:	
Hora Terminus:			
3. SOBRE OS PARTICIPANTES			
Entidades/Orgãos Consultadas		Dono da Obra – Carrinho SA	
<i>O nome do Director ou representante da Direcção Nacional de Prevenção e Avaliação de Impactes Ambientais ao nível Provincial ou Municipal de (...).</i>	Nº de participantes desagregados por sexo: xx (Homens yy e xx Mulheres)	Nome	Função



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



4. RESUMO DA ACTIVIDADE E PRINCIPAIS CONTRIBUTOS

EXEMPLO A SEGUIR.

Com intuito de dar a conhecer o Projecto de Infra-estruturas Agrícolas e suas respectivas componentes, bem como recolher sugestões inerentes á sua implementação, participaram os órgãos públicos da Administração (*detalhar quais*), conforme as datas acima referenciadas, de modo presencial.

No entanto, para facilitar os debates, foram apresentados, concisamente, as abordagens dos temas propostos, adicionado da importância da partilha dos documentos de salvaguardas ambientais e sociais, relacionados com os potenciais riscos e impactos do projecto.

Considerando o interesse dos participantes, surgiram algumas preocupações e contribuições das quais, de forma resumida, se apresentam a seguir:

Os **Órgãos da Administração** (*detalhar quais*) destacaram os seguintes elementos:

- Sugestões/Observações/Comentários (1);
- Sugestões/Observações/Comentários (2);
- Sugestões/Observações/Comentários (3);
- Sugestões/Observações/Comentários (n).

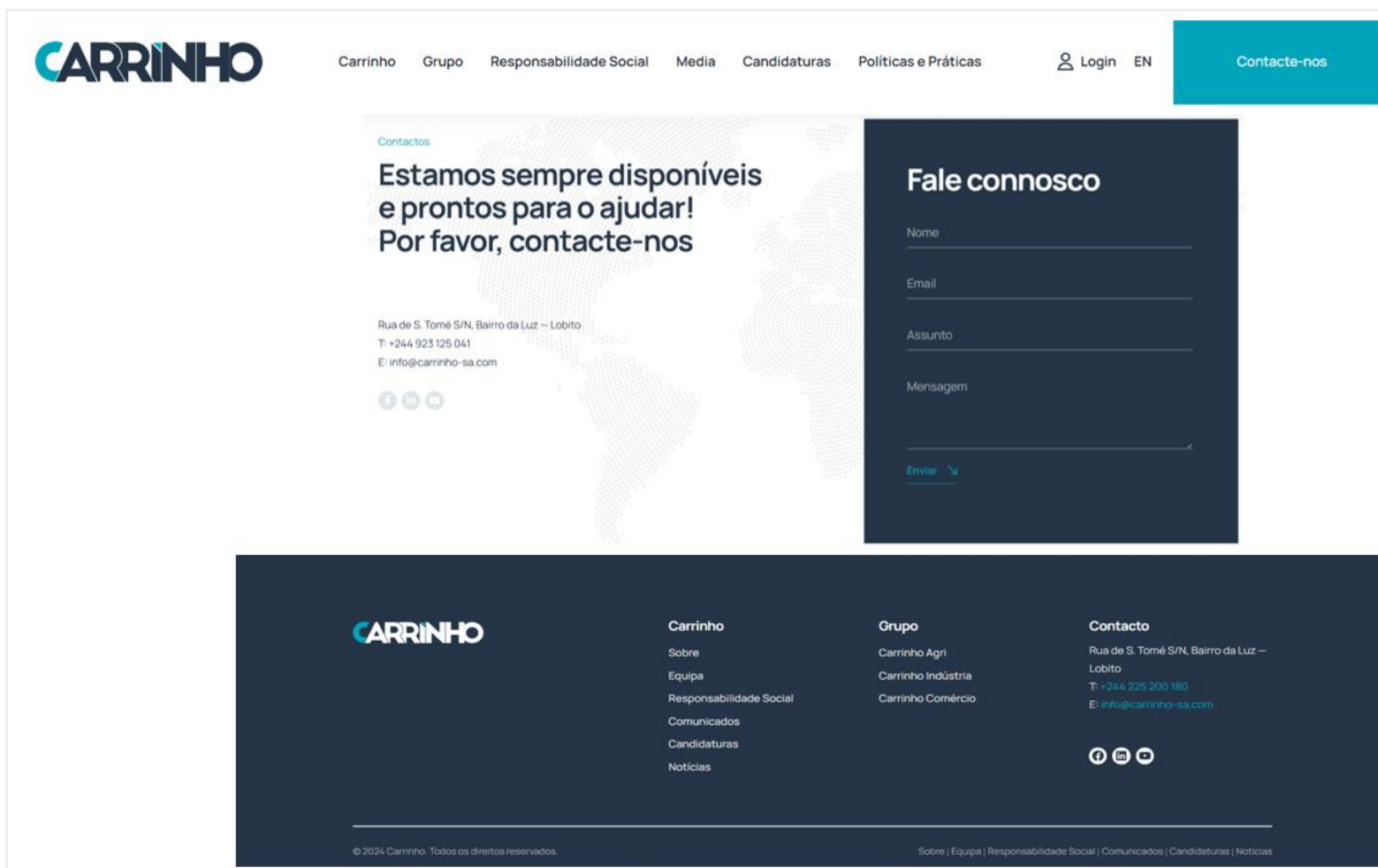
Exemplo de Observações: Os comentários foram geralmente para a necessidade de protecção de grupos mais vulneráveis, destacando-se comunidades rurais, mulheres e idosos que muitas vezes são afectados pelo projecto e que devem ser considerados como principais beneficiados do mesmo.

5. ENCONTROS DE CONSULTAS PÚBLICAS COM REPRESENTANTES DO GOVERNO DA HUÍLA: REGISTO FOTOGRÁFICO (SE AUTORIZADO)

	ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS	
6. EQUADRAMENTO LEGAL DO PROJECTO: LEGISLAÇÃO ANGOLANA RELEVANTE NESTA CONSULTA PÚBLICA		
- o Decreto Presidencial nº 200/22 de 23 de Julho de 2022 - O Plano Nacional de Fomento para a Produção de Grãos (PLANAGRÃO). - o Decreto Presidencial nº 117/20 de 22 de Abril de 2020 - Regulamento Geral de Avaliação de Impacte Ambiental e do Procedimento de Licenciamento Ambiental. - o Decreto Executivo n.º 87/12 de 24 de Fevereiro de 2012 - Regulamento de Consultas Públicas dos Projectos Sujeitos à Avaliação de Impacte Ambiental.		
7. DOCUMENTO PARTILHADOS PELO DONO DA OBRA COM AS PARTES INTERESSADAS NA CONSULTA PÚBLICA		
1) Apresentação do Projecto Carrinho “Infra-Estruturas Agrícolas”. 2) Políticas Grupo Carrinho – ESMS. 3) Standards (Procedimentos) “Chave” Grupo Carrinho – ESMS (Consulta Pública). 4) Resumo dos Relatórios Não Técnicos dos Estudos de Impacto Ambiental e Social (Subprojectos: Infraestruturas Agrícolas - Silos de Grão), referentes aos Municípios: Lubango, Matala, Caconda, Chicomba. 5) Consulta Pública - Registo de Diálogo e Reclamação.		
8. ASSINATURAS DOS PARTICIPANTES		
Nome	Função	Assinatura

1.5 Additional Communication Template for Dialogue and Grievances: Stakeholder Public Consultation.

Website <https://www.carrinho-sa.com/contactos/>



The screenshot shows the Carrinho website's contact page. The header includes the Carrinho logo and navigation links: Carrinho, Grupo, Responsabilidade Social, Media, Candidaturas, Políticas e Práticas, Login, and EN. A prominent blue button labeled 'Contacte-nos' is in the top right. The main content area features a world map background with the text: 'Contactos', 'Estamos sempre disponíveis e prontos para o ajudar!', 'Por favor, contacte-nos', and contact details: 'Rua de S. Tomé S/N, Bairro da Luz – Lobito', 'T: +244 923 125 041', and 'E: info@carrinho-sa.com'. Social media icons for Facebook, LinkedIn, and YouTube are also present. On the right, a dark blue contact form titled 'Fale connosco' includes fields for 'Nome', 'Email', 'Assunto', and 'Mensagem', followed by an 'Enviar' button. The footer contains the Carrinho logo, a list of links under 'Carrinho' and 'Grupo', contact information under 'Contacto', and social media icons. It also includes a copyright notice '© 2024 Carrinho. Todos os direitos reservados.' and a secondary navigation bar.

1.6 Map of Public Consultations with Stakeholders that were held.

No. Public Consultations	Start Date	Location	Type of Consultation	Stakeholders Involved	Topic	Main Contributions	Actions	Responsible
1	09/05/2025	Luanda - MINAMB	Institutional Meeting	MINAMB	Project Presentation Licensing	Need for additional documentation Other relevant topics	Report Submission Environmental and Social Impact Assessment (ESIA) Reports. Environmental and Social Management Plan (ESMP). Legal, Environmental and Social Requirements.	ESG/ESMS
2	12/06/2025	Huíla Provincial Government	Public Consultation	First Consultation	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
3	13/06/2025	Benguela Provincial Government	Public Consultation	First Consultation	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
4	16/06/2025	Huambo Provincial Government	Public Consultation	First Consultation	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
5	17/06/2025	Bié Provincial Government	Public Consultation	First Consultation	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
6	24/06/2025	Icolo e Bengo Provincial Government	Public Consultation	First Consultation	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
7	15/07/2025	Sumbe Municipal ADM	Public Consultation	First Consultation	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.

No. Public Consultations	Start Date	Location	Type of Consultation	Stakeholders Involved	Topic	Main Contributions	Actions	Responsible
8	21/07/2025	Malanje Provincial Government	Public Consultation	First Consultation	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
9	27/08/2025	Chicomba – Municipal Administration Conference Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
10	25/09/2025	Matala - Municipal Administration Conference Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
11	26/09/2025	Caconda - Municipal Administration Conference Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
12	09/10/2025	Caála - Municipal Administration Halfway House	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
13	09/10/2025	Bailundo - CINE MBALUNDU	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
14	17/10/2025	Andulo - Municipal Administration Meeting Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.

No. Public Consultations	Start Date	Location	Type of Consultation	Stakeholders Involved	Topic	Main Contributions	Actions	Responsible
15	21/10/2025	Cuito Finance Auditorium	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
16	24/10/2025	Catabola - Municipal Administration Meeting Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
17	24/11/2025	Camacupa - Municipal Administration Conference Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
18	21/10/2025	Lubango – University Auditorium	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
19	05/11/2025	Cacuso Municipal Administration	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
20	19/11/2025	Luquembo - Municipal Administration	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
21	19/11/2025	Catete - Municipal Administration	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
22	13/01/2026	Huambo – Santos Matias Community	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.

No. Public Consultations	Start Date	Location	Type of Consultation	Stakeholders Involved	Topic	Main Contributions	Actions	Responsible
23	28/01/2026	Lobito - Municipal Administration Conference Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
24	03/02/2026	Ganda - Municipal Administration Conference Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
25	20/02/2026	Balombo – Education Union Meeting Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
26	27/02/2026	Malanje - Jardim do Édem Amphitheatre	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
27	11/03/2026	Quibala - Municipal Administration Meeting Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.
28	24/04/2026	Waku-Kungo - Municipal Administration Meeting Room	Public Consultation	Local Communities	Project Presentation	Concerns about environmental and social impact	Strengthening of environmental and social measures	Project Coord.

1.6.1 Summary of Stakeholder Feedback and Consultation Outcomes

The public consultations conducted across the provinces and municipalities covered by the Project enabled the collection of valuable input from local communities, government authorities, farmers, civil society organizations and other stakeholders. Overall, participants expressed support for the Project, recognizing its potential contribution to agricultural development, food security and job creation within local communities.

The main topics raised during the consultations included:

- Expectations regarding local employment opportunities during the construction and operational phases of the infrastructure;
- Opportunities for integrating smallholder farmers and agricultural cooperatives into the grain supply and marketing value chain;
- The need to ensure equitable access to agricultural storage and preservation infrastructure;
- Concerns related to potential environmental impacts, including dust, noise, waste management and the sustainable use of natural resources;
- Issues associated with heavy vehicle traffic, road safety and the protection of communities located near the Project implementation areas;
- The need to promote technical training programmes, agricultural support services and the strengthening of local agricultural value chains;
- The importance of maintaining permanent communication, participation and grievance management mechanisms throughout the Project life cycle.

The contributions received were analysed and incorporated into the Project's environmental and social management instruments, including the ESMS, ESIAs, SEP and GRM, contributing to the strengthening of mitigation measures, stakeholder engagement processes and the overall sustainability of the Project.

Meeting minutes, attendance sheets, photographic records and other documentary evidence related to the consultations conducted are available for review and verification within the official Project documentation files.

1.6.2 Evidence of Public Consultations

The documentary evidence of the public consultations carried out within the scope of the Agro-Industrial Strategic Project was taken from the respective Environmental and Social Impact Studies (EIAS), developed alongside this SEP.

Public Consultation 01		Date: 09/05/2025	Location: MINAMB	Meeting: Project Presentation Licensing	
		ACTA DE REUNIÃO		 	
Data: 09/05/2025		Hora Inicio: 14h30		Hora Terminus: 16h00	
Local: Ministério do Ambiente				Luanda	
Âmbito:		Apresentação de Projecto Estratégico Agro-industrial: " Infra-estruturas Agrícolas" Desenvolvimento da Agricultura e Meio Rural <i>Environmental, Social, Management System (ESMS)</i>			
Agenda de Trabalhos:		1. Breve Apresentação do Grupo Carrinho 2. ESMS no Grupo Carrinho – Conceito de “Criação de Valor Partilhado” (CVP) 3. Contexto Agrícola em Angola – Breve Análise das Infra-estruturas de Armazenamento de Grãos 4. Breve Apresentação Técnica do Projecto Carrinho “Infra-Estruturas Agrícolas” 5. Legislação Angolana Aplicável – Ministério do Ambiente 6. Cronograma de Actividades ESMS - Principais Acções “Em Curso” para Licenciamento dos Projectos 7. Breves Conclusões 8. Anexos – Partilha e disponibilização de documentação I. Políticas Grupo Carrinho – ESMS II. Standards “Chave” Grupo Carrinho – ESMS III. Carrinho Group Net Zero - Sustainability Roadmap IV. Relatórios dos Estudos de Impacto Ambiental e Social & Resumos Não Técnicos (Subprojectos: Infraestruturas Agrícolas - Silos de Grão) V. Enquadramento Legal – Legislação Angolana			

1. Participantes:				
Órgão	Nome	Função	Contactos	
			Email	Telefone
Ministério do Ambiente	Iury Valter de Sousa Santos	Secretário de Estado para o Ambiente	yuri.santos@minamb.gov.ao	+244 923 312 710
	Hassana Haysa Fragoso Lima	Directora Nacional do Ambiente	hassanalima@gmail.com	+244 923 344 280
	Júlia Issuma Baptista Mbumba	Directora de Gabinete do Secretário de Estado para o Ambiente	julia.mbumba@minamb.gov.ao	+244 923 419 665
	Carlos Cardoso	Coordenador da Fiscalização da DNTA	Carlos.cardoso@minamb.gov.ao	+244 912 193 139
Carrinho SA	Maria Filomena Silva Melo	Director of Quality and Corporate Affairs (ESG Committee Member)	filomena.melo@carrinho-sa.com	+244 946 651 181
	Dilva Manuel	Quality & Food Safety - Project Manager	dilva.manuel@carrinho-sa.com	+244 924 574 969
	Osvaldo Chipenda	Administrative Management Compliance & Legal Affairs	osvaldo.chipenda@carrinho-sa.com	+244 927 218 407
	Isabel Azevedo	Compliance - Legal Affairs Environmental and Social Requirements Specialist	isabel.azevedo@carrinho-sa.com	+244 934 516 787

Projecto Estratégico – Infra-estruturas Agrícolas

Ministério do Ambiente - Angola

Página 1 de 3

Public Consultation 01

Date: 09/05/2025

Location: MINAMB

Meeting: Project Presentation Licensing



ACTA DE REUNIÃO



1. Enquadramento Legal do Projecto: Legislação Angolana

Decreto Presidencial nº 200/22 de 23 de Julho de 2022 - O Plano Nacional de Fomento para a Produção de Grãos (PLANAGRÃO).

Legislação Ambiental Angolana

- Lei nº 05/98 de 19 de Junho – Lei de Bases do Ambiente.
- Decreto Presidencial nº 117/20 de 22 de Abril – Regulamento Geral de Avaliação de Impacte Ambiental e do Procedimento de Licenciamento Ambiental.
- Decreto Executivo nº 92/12 de 1 de Março – Termos de Referência para a Elaboração de Estudos de Impactes Ambientais.
- Decreto Presidencial nº 194/11 de 07 de Julho – Aprova o Regulamento sobre Responsabilidade por Danos Ambientais.
- Decreto Executivo nº 87/12, Regulamento de Consultas Públicas dos Projectos Sujeitos à Avaliação de Impacte Ambiental.
- Decreto nº 1/10, de 13 de Janeiro - Decreto sobre Auditoria Ambiental
- Decreto nº 8 de 2022 – Institucionaliza o Sistema Nacional de Monitorização, Reporte e verificação da Política Climática.
- Decreto Presidencial nº 162/20 - Estabelece os Estatutos e as Novas Funções do Ministério da Cultura, Turismo e Ambiente (MCTA).
- Decreto Presidencial nº 196/12 de 30 de Agosto – Plano Estratégico para a Gestão de Resíduos Urbanos (PESGRU).
- Decreto Executivo nº 17/13 de 22 de Janeiro – Gestão de resíduos de demolição e construção.
- Decreto Presidencial nº 190/12 de 24 de Agosto – Regulamento Sobre a Gestão de Resíduos.
- Decreto Presidencial nº 82/14 de 21 de Abril – Regulamento de Utilização Geral dos Recursos Hídricos.
- Decreto Presidencial nº 261/11 de 6 de Outubro – Sobre a Qualidade da Água.
- Lei nº 06/02 de 21 de Junho – Lei das Águas.
- Lei nº 09/04 de 9 de Novembro – Lei de Terra.
- Lei nº 06/17 de 24 de Janeiro– Lei de Bases de Florestas e Fauna Selvagem.

Legislação Social Angolana

- Lei nº 14/05 de 7 de Outubro - Lei do Património Cultural.
- Decreto Presidencial nº 124/13 de 28 de agosto de 2013 - Regulamenta a Lei Contra a Violência Doméstica.
- Decreto Presidencial nº 222/13 de 24 de Dezembro – Política Nacional para a Igualdade e Equidade de género e a respectiva Estratégia de advocacia e mobilização de recursos para implementação e monitoria da política.
- Decreto Executivo n.º 6/96, de 2 de Fevereiro - Regulamento Geral dos Serviços de Segurança e Higiene no Trabalho nas Empresas.
- Decreto n.º 53/05, de 15 de Agosto - Regime Jurídico dos Acidentes de Trabalho e Doenças Profissionais.
- Decreto 31/95 de 5 Novembro - Sobre Segurança, Higiene e Saúde no Trabalho.
- Decreto Executivo nº 6/96 de 2 de Fevereiro, sobre a legislação de Saúde e Segurança Ocupacional.
- Lei nº 12/23, de 27 de Dezembro - Lei Geral do Trabalho.
- Decreto nº 43/03 de 4 de Julho- Regulamento sobre o HIV/ SIDA, Emprego e Formação Profissional.
- Lei nº 01/21 de 7 de Janeiro- Lei das Expropriações.
- Lei nº 22/11 de 17 de Junho- Lei da Protecção de Dados Pessoais.
- Lei nº 25/11 de 14 de Julho – Violência Doméstica.
- Lei nº 25/12 de 22 de Agosto – Lei de Protecção e Desenvolvimento Integral da Criança.

Public Consultation 01

Date: 09/05/2025

Location: MINAMB

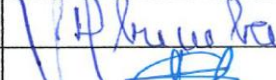
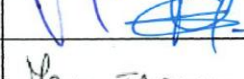
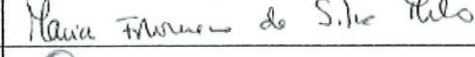
Meeting: Project Presentation Licensing

	ACTA DE REUNIÃO	
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2. Assuntos abordados:

Temas	Decisões e Suporte
Decreto Presidencial n.º 117/20 de 22 de Abril (AIA e Licenciamento Ambiental) Artigo nº 28 (Declaração de Conformidade Ambiental)	Deve proceder ao Licenciamento Ambiental para os 20 projectos em curso. Já que um deles, encontra-se já em análise pela Direcção Nacional de Tecnologias Ambientais (DNTA), deve proceder para os demais 19. Para efeitos de obtenção da declaração de Conformidade Ambiental, a empresa deve formalizar o pedido e dirigi-lo à DNTA, sendo esta a área responsável pelo Licenciamento Ambiental. Depois da inscrição dos mesmos no SAI para respectiva análise e possível emissão das Declarações.

3. Assinaturas dos Presentes

Nome	Assinatura
Iury Välter de Sousa Santos	
Hassana Haiza Fragoso Lima	
Júlia Issuma Baptista Mbumba	
Carlos Cardoso	
Maria Filomena Silva Melo	
Dilva Manuel	
Osvaldo Chipenda	
Isabel Azevedo	

Public Consultation 02

Date: 12/06/2025

Location: Huíla Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



REUNIÃO DE CONSULTA PÚBLICA PARA APRESENTAÇÃO DO PROJECTO E INSTRUMENTOS AMBIENTAIS E SOCIAIS

Província: Huíla		Municípios: Lubango, Matala, Chicomba, Caconda	
1. OBJECTIVOS			
- o Dar a conhecer o Projecto e as suas actividades associadas; - o Recolher contribuições (feedback) e as eventuais sugestões, bem como eventuais preocupações sobre o projecto.			
2. INFORMAÇÕES/TEMAS APRESENTADOS NA CONSULTA PUBLICA			
▪ Apresentação dos instrumentos Ambientais e Sociais relevantes no Projecto; ▪ Componentes e respectivos objectivos do Projecto; ▪ Riscos e Impactos, Ambientais e Sociais referentes ao Projecto; ▪ Expectativas e Preocupações relativas a Projecto.			
Local da Reunião:		Governo Provincial da Huíla	Huíla
Data: 12/06/2025		Hora Inicio: 10h:30	Hora Terminus: 13h:45
3. SOBRE OS PARTICIPANTES			
Entidades/Orgãos Consultadas		Dono da Obra – Carrinho SA	
▪ Vice-Governadora da Província da Huíla, Drª Maria João Francisco Chipalavela; ▪ Administrador do Município do Chicomba, Abel Wandy André; ▪ Administrador do Município de Caconda, Joaquim Sapalo Castilho Cacumba; ▪ Administrador Municipal Adjunto de Matala para a Área Técnica, Anaximandro Adriano;	Nº de participantes desagregados por sexo: 9 (Homens 7 e 2 Mulheres)	Nome	Função
		Samuel Candundo	Executive Board (ESG Committee Member)
		Lissandro Filipe	Administrative Director (ESG Committee Member)
		Maria Filomena Silva Melo	Director of Quality and Corporate Affairs (ESG Committee Member)
		Dilva Manuel	Quality & Environment - Project Manager
		Euclides Calenga	Environmental, Social, Manager
		Alede da Cunha	Compliance - Legal Affairs Environmental and Social Requirements Specialist (Agriculture)

Public Consultation 02

Date: 12/06/2025

Location: Huíla Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



- **Administrador Municipal Adjunto do Lubango para a Área Económica,** Edson Manuel de Sousa Bandeira;
- **Gabinete Provincial de Ambiente, Gestão de Resíduos e Serviços Comunitários (GPAGRSC),** Ermezinda Dungula;
- **Gabinete Provincial da Agricultura, Pecuária e Pescas,** Eduardo Mucano da Silva;
- **Assessor do Vice-Governador para Área Técnica e Infraestruturas,** Eng. Adilson Manuel Castro Baptista;
- **Assessor da Vice-governadora o/ Área Política e Social,** Dr. Otto Adriano.

Almerindo Samuel
Chilindula

Responsável da Área de Expansão

4. RESUMO DA ACTIVIDADE E PRINCIPAIS CONTRIBUTOS

Com intuito de dar a conhecer o Projecto de Infra-estruturas Agrícolas e suas respectivas componentes, bem como recolher sugestões inerentes à sua implementação, participaram os órgãos públicos da Administração (Lubango, Matala, Chicomba, Caconda), conforme as datas acima referenciadas, de modo presencial.

No entanto, para facilitar os debates, foram apresentados, concisamente, as abordagens dos temas propostos, adicionado da importância da partilha dos documentos de salvaguardas ambientais e sociais, relacionados com os potenciais riscos e impactos do projecto.

Na sequência da reunião de consulta pública que foi realizada com as entidades acima identificadas, destacaram-se várias contribuições. No entanto, as principais constatações resumem-se no seguinte, conforme abaixo apresentadas:

Public Consultation 02

Date: 12/06/2025

Location: Huíla Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



Os **Órgãos da Administração** (Lubango, Matala, Chicomba, Caconda), destacaram os seguintes elementos, em termos gerais:

- Manifestação por parte da Órgãos da Administração de satisfação e honra pela contemplação dos seus municípios no projecto;
- Foi referido a importância do projecto, na contribuição da garantia da segurança alimentar e nutrição das populações, por meio da transformação da agricultura, criando-se oportunidades diversas de desenvolvimento das comunidades rurais, no âmbito da melhoria da produtividade, fortalecimento e garantia da sustentabilidade das comunidades agrícolas, nomeadamente na produção de culturas como o milho, o feijão entre outras. Salientou-se também a importância deste projecto, no propósito de se alcançar a autossuficiência alimentar.
- Foi salientado o impacto positivo do projecto na melhoria na qualidade de vida das comunidades envolvidas, desde a capacitação dos agricultores e o desenvolvimento rural a nível provincial, municipal e local, criação de oportunidade de emprego para as pessoas das zonas de implementação do projecto, bem como potenciar o desenvolvimento nos mais diversos sectores da economia local, gerando riqueza nas Famílias e no Capital Humano.
- A importância em assegurar a salvaguarda da questão da terra, que foi devidamente esclarecida pela Delegação da Carrinho e em consonância com os Órgãos da Administração consultados.
- A necessidade de ouvir e receber feedback do grupo alvo ou beneficiários do projecto, existência um Mecanismo de Diálogo e Resolução de Reclamações com representações de todos os estratos sociais e responsáveis para resolver os assuntos ligados a implementação do projecto, incluindo os EIAs, conforme procedimento apresentado pela Carrinho e disponibilizado em formato digital para utilização, no âmbito do processo de auscultação contínuo com as comunidades, que trará grandes benefícios em termos de melhoria contínua entre as partes interessadas.
- Foi referido a necessidade da criação de infraestruturas, face às poucas existentes em termos de energia eléctrica e a contribuição positiva que este projecto trará em termos de aceleração do progresso em direcção ao acesso de electricidade nas localidades onde actuará.
- A salvaguardar a biodiversidade, com especial enfoque nas florestas, na água, no solo, minimizando os impactos das alterações climáticas. Acautelar as questões ambientais e sociais, nomeadamente a perda da vegetação ou habitat sensível durante as actividades de construção.

Public Consultation 02

Date: 12/06/2025

Location: Huíla Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



- A importância em assegurar que as preocupações de preservação de meio ambiente durante a implementação do projecto sejam mitigados com a envolvimento e a participação de Jovens Mestrados em Biodiversidade nas Universidades locais.
- A relevância em integrar os recursos técnicos disponíveis (sobretudo jovens), formados nas Escolas e Universidades locais, nas necessidades de criação de postos de trabalho do projeto das Infraestruturas Agrícolas da Carrinho, promovendo a valoração do capital humano existente nos municípios onde actuará.
- A importância, de nos casos de necessidade de emprego resultante do projecto, contar-se com a força de trabalho local para as áreas não especializadas, como forma de inclusão da comunidade local.
- A necessidade de criar-se uma cultura de aprendizagem e capacitação (promover a educação técnica e profissional). Apoiar as comunidades locais, a expressarem e concretizarem o seu potencial.
- Foram referidas algumas necessidades no âmbito da necessidade de protecção de grupos mais vulneráveis, destacando-se nas comunidades rurais, crianças, mulheres e idosos que muitas vezes são afectados pelo projecto e que devem ser considerados como principais beneficiados do mesmo.
- Foi realizado um reconhecimento por parte dos Órgãos da Administração Consultados, à delegação do Grupo Carrinho pela iniciativa do Projecto de Infra-estruturas Agrícolas a ser implementado nos municípios do Lubango, Matala, Chicomba, Caconda, que prevê o aumento da produtividade agrícola, a promoção do emprego local, a mitigação de impactos ambientais e sociais e a sua importância relativamente ao impacto positivo que terá no desenvolvimento dos municípios que estão abrangidos.
- Foi invocado o interesse comum em trabalhar em conjunto com a Carrinho de forma sinérgica, no domínio do desenvolvimento da agricultura em Angola

Public Consultation 02

Date: 12/06/2025

Location: Huíla Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



5. ENCONTROS DE CONSULTAS PÚBLICAS COM REPRESENTANTES DO GOVERNO DA HUÍLA: REGISTO FOTOGRÁFICO (SE AUTORIZADO)



Public Consultation 02

Date: 12/06/2025

Location: Huíla Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



6. EQUADRAMENTO LEGAL DO PROJECTO: LEGISLAÇÃO ANGOLANA RELEVANTE NESTA CONSULTA PÚBLICA

- o Decreto Presidencial nº 200/22 de 23 de Julho de 2022 - O Plano Nacional de Fomento para a Produção de Grãos (PLANAGRÃO).
- o Decreto Presidencial nº 117/20 de 22 de Abril de 2020 - Regulamento Geral de Avaliação de Impacte Ambiental e do Procedimento de Licenciamento Ambiental.
- o Decreto Executivo n.º 87/12 de 24 de Fevereiro de 2012 - Regulamento de Consultas Públicas dos Projectos Sujeitos à Avaliação de Impacte Ambiental.

7. DOCUMENTO PARTILHADOS PELO DONO DA OBRA COM AS PARTES INTERESSADAS NA CONSULTA PÚBLICA

- 1) Apresentação do Projecto Carrinho "Infra-Estruturas Agrícolas".
- 2) Políticas Grupo Carrinho – ESMS.
- 3) Standards (Procedimentos) "Chave" Grupo Carrinho – ESMS (Consulta Pública).
- 4) Resumo dos Relatórios Técnicos e Não Técnicos dos Estudos de Impacto Ambiental e Social (Subprojectos: Infraestruturas Agrícolas - Silos de Grão), referentes aos Municípios: Lubango, Matala, Caconda, Chicomba.
- 5) Consulta Pública - Registo de Diálogo e Reclamação.

Public Consultation 02

Date: 12/06/2025

Location: Huíla Provincial
Government

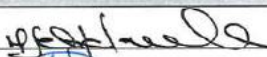
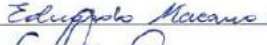
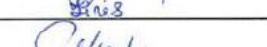
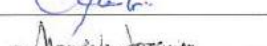
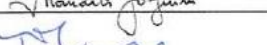
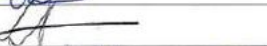
Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



8. ASSINATURAS DOS PARTICIPANTES

Nome	Assinatura
Abel XANDY Andre	
Joaquim Sapelo Carrilho Carneiro	
ANAXE MANDU BOMBA	
Edson Manuel de Sousa Bandeira	
Emesioch G. C. Daguele	
Eduardo Macano dos Silveira	
Ortório Jacinto M. Adriano	
Muenecho Samuel Cipriano	
Silva Riscila Pires Manuel	
Alde E. de C. C. C.	
Mandile A. B. Joaquim	
Ricardo Almeida de Silva	
Quelides Calenga	
Adilson M. B. Baptista	
Simão António T. T. T.	
Samuel Bandeira de	

Public Consultation 03

Date: 13/06/2025

Location: Benguela Provincial
Government

Meeting: Project Presentation

ACTA DE REUNIÃO
CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS

REUNIÃO DE CONSULTA PÚBLICA PARA APRESENTAÇÃO DO PROJECTO E INSTRUMENTOS AMBIENTAIS E SOCIAIS

Província: Benguela

Municípios: Lobito, Balombo e Ganda

1. OBJECTIVOS

- Dar a conhecer o Projecto e as suas actividades associadas;
- Recolher contribuições (feedback) e as eventuais sugestões, bem como eventuais preocupações sobre o projecto.

2. INFORMAÇÕES/TEMAS APRESENTADOS NA CONSULTA PUBLICA

- Apresentação dos instrumentos Ambientais e Sociais relevantes no Projecto;
- Componentes e respectivos objectivos do Projecto;
- Riscos e Impactos, Ambientais e Sociais referentes ao Projecto;
- Expectativas e Preocupações relativas a Projecto.

Local da Reunião:

Governo Provincial da
Benguela

Benguela

Data: 13/06/2025

Hora Inicio: 08h:30

Hora término: 12h:00

3. SOBRE OS PARTICIPANTES

Entidades/Orgãos Consultadas

Vice-Governador Provincial, Adilson Dellany Martins Gonçalves;
Administrador do Balombo- José Cambiete;
Administrador da Ganda- Francisco Prata (via zoom);

Nº de Participantes
(Consultados)
(desagregados por sexo: 9
(Homens 8 e 1 Mulher)

Dono da Obra – Carrinho SA

Nome

Função

Samuel Candundo

Executive Board (ESG Committee Member)

Lissandro Filipe

Administrative Director (ESG Committee Member)

Maria Filomena Silva Melo

Director of Quality and Corporate Affairs (ESG Committee Member)

Euclides Calenga

Environmental, Social, Manager

Public Consultation 03

Date: 13/06/2025

Location: Benguela Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



*Administrador do Lobito (representado) –
Administrador adjunto Técnico e infraestrutura -
António Alberto dos Santos César;
Gabinete Provincial do Ambiente, Gestão de
Resíduos e Serviços Comunitários -Marisa Kinzimba;
Gabinete Provincial do Desenvolvimento Económico
Integrado-Samuel Maleze Quinda;
Gabinete Provincial da Agricultura, Pecuária e
Pesca-Leilande da Costa;
Gabinete Provincial de Infraestruturas e Serviços
Técnicos (representado)- Adriano Paixão Mbinja;
Gabinete de Comunicação Social do Governo
Provincial de Benguela-Job Seque Seque Alfredo
André.*

Alede da Cunha

Compliance - Legal Affairs
Environmental and Social Requirements
Specialist (Agriculture)

4. RESUMO DA ACTIVIDADE E PRINCIPAIS CONTRIBUTOS

Com intuito de dar a conhecer o Projecto de Infra-estruturas Agrícolas e suas respectivas componentes, bem como recolher sugestões inerentes à sua implementação, participaram os órgãos públicos da Administração (Lobito; Balombo e Ganda), conforme as datas acima referenciadas, de modo presencial.

No entanto, para facilitar os debates, foram apresentados, concisamente, as abordagens dos temas propostos, adicionado da importância da partilha dos documentos de salvaguardas ambientais e sociais, relacionados com os potenciais riscos e impactos do projecto.

Considerando o interesse dos participantes, surgiram algumas preocupações e contribuições das quais, de forma resumida, se apresentam a seguir:

Os **Órgãos da Administração (Lobito; Balombo e Ganda)** destacaram os seguintes elementos:

- **Administração Municipal do Balombo**-Expressou gratidão, mencionando que o município já possui experiência com a "Carrinho Agri" e dispõe de terrenos cedidos para infraestruturas. O Administrador considera que o projeto é um grande benefício e que assegurará todo o apoio para garantir a implementação do projecto.

Public Consultation 03

Date: 13/06/2025

Location: Benguela Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



- **Administração Municipal do Lobito**-A Administração do Lobito destacou a vantagem estratégica de ser uma cidade portuária, com zonas de retro-porto já designadas. O município aguarda ansiosamente o início do projeto, acreditando que trará um valor significativo as comunidades locais.
- **Administrador Municipal da Ganda**- Ficou esclarecido que o projecto visa aumentar a capacidade actual de armazenamento dos grãos de 8 mil toneladas para 28 mil toneladas.
- **Gabinete Provincial do Desenvolvimento Económico Integrado**- O Gabinete Provincial do Desenvolvimento Económico Integrado, enfatizou o alinhamento do projeto com o desafio da autossuficiência alimentar. O Gabinete Provincial do Desenvolvimento Económico Integrado ressaltou a importância do projeto em se focar na produção, armazenamento e transformação de forma a garantir a qualidade dos grãos e a segurança alimentar.
- **Gabinete Provincial do Ambiente, Gestão de Resíduos e Serviços Comunitários**-Expressou a importância da auscultação com as comunidades, reiterando que o projeto é de extrema importância e trará grandes benefícios. Em termos de impacto ambiental, o projecto não apresenta impactos significativos.
- **Gabinete Provincial da Agricultura, Pecuária e Pesca**-Demonstrou grande otimismo em relação ao projeto, acreditando que este responderá aos problemas fundamentais e garantiu o apoio total do setor da agricultura para a sua concretização.

5. ENCONTROS DE CONSULTAS PÚBLICAS COM REPRESENTANTES DO GOVERNO DE BENGUELA: REGISTO FOTOGRÁFICO (SE AUTORIZADO)



6. EQUADRAMENTO LEGAL DO PROJECTO: LEGISLAÇÃO ANGOLANA RELEVANTE NESTA CONSULTA PÚBLICA

- o Decreto Presidencial nº 200/22 de 23 de Julho de 2022 - O Plano Nacional de Fomento para a Produção de Grãos (PLANAGRÃO).
- o Decreto Presidencial nº 117/20 de 22 de Abril de 2020 - Regulamento Geral de Avaliação de Impacte Ambiental e do Procedimento de Licenciamento Ambiental.
- o Decreto Executivo n.º 87/12 de 24 de Fevereiro de 2012 - Regulamento de Consultas Públicas dos Projectos Sujeitos à Avaliação de Impacte Ambiental.

Public Consultation 03

Date: 13/06/2025

Location: Benguela Provincial
Government

Meeting: Project Presentation



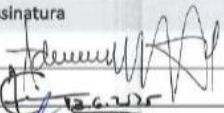
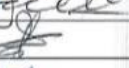
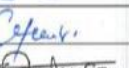
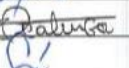
ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



7. DOCUMENTO PARTILHADOS PELO DONO DA OBRA COM AS PARTES INTERESSADAS NA CONSULTA PÚBLICA

- 1) Apresentação do Projecto Carrinho "Infra-Estruturas Agrícolas".
- 2) Políticas Grupo Carrinho – ESMS.
- 3) Standards (Procedimentos) "Chave" Grupo Carrinho – ESMS (Consulta Pública).
- 4) Resumo dos Relatórios Técnicos e Não Técnicos dos Estudos de Impacto Ambiental e Social (Subprojectos: Infraestruturas Agrícolas - Silos de Grão), referentes aos Municípios: Lobito, Balombo e Ganda.
- 5) Consulta Pública - Registo de Diálogo e Reclamação.

8. ASSINATURAS DOS PARTICIPANTES

Nome	Assinatura
Hilário Gonçalves	
João Carlos	
Joel Arrazhate	
Manisa Dzinga	
Samuel Molese Quinda	
Salvador P. M. Costa	
João Sérgio A. Azeite	
Samuel Gonçalves	
Simão António Furtado	
Paulo Tron de Sá	
Alcides de Cunha	
Quelides Calunga	
ADRIANO PASSÃO R. F. J.	

Public Consultation 04

Date: 16/06/2025

Location: Huambo
Provincial Government

Meeting: Project Presentation

ACTA DE REUNIÃO
CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS

REUNIÃO DE CONSULTA PÚBLICA PARA APRESENTAÇÃO DO PROJECTO E INSTRUMENTOS AMBIENTAIS E SOCIAIS

Província: Huambo		Municípios: Huambo, Bailundo e Caála	
1. OBJECTIVOS			
○ Dar a conhecer o Projecto e as suas actividades associadas; ○ Recolher contribuições (feedback) e as eventuais sugestões, bem como eventuais preocupações sobre o projecto.			
2. INFORMAÇÕES/TEMAS APRESENTADOS NA CONSULTA PUBLICA			
▪ Apresentação dos instrumentos Ambientais e Sociais relevantes no Projecto; ▪ Componentes e respectivos objectivos do Projecto; ▪ Riscos e Impactos, Ambientais e Sociais referentes ao Projecto; ▪ Expectativas e Preocupações relativas a Projecto.			
Local da Reunião:		Governo Provincial Do Huambo	Huambo
Data: 16/06/2025		Hora Inicio: 15h:00	Hora Termina: 16h:40min
3. SOBRE OS PARTICIPANTES			
Entidades/Orgãos Consultadas		Dono do Projecto - Carrinho, SA	
▪ Director do Gabinete Provincial do Ambiente, Gestão de Resíduos e Serviços Comunitários, em Representação de S.E Vice-Governador P.S.P.S.E - Dr. João Calão Figueiredo, que orientou o referido encontro, em presença do Director do Gabinete Provincial da Agricultura, Pecuária e Pescas - Dr. João Lara Macuva Hotalala, Director do Gabinete Provincial para o	Nº de participantes desagregados por sexo: 7 (Homens 6 e 1 Mulheres)	Nome	Função
		Rui Carrinho	Vice-CEO
		Samuel Candundo	Executive Board (ESG Committee Member)
		Lissandro Filipe	Administrative Director (ESG Committee Member)
		Maria Filomena Silva Melo	Director of Quality and Corporate Affairs (ESG Committee Member)
		Euclides Calenga	Environmental, Social, Manager

Public Consultation 04

Date: 16/06/2025

Location: Huambo Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



Desenvolvimento Económico - Dr. António Moisés Sapalo Dalo, Assessor de S.E Governador para a Área Económica e Financeira - Dr. Abraão Pires Feliciano Luciano, Assessor para a Área Económica de S.E V.G.P.S.P.S.E - Dr. Paulo Victor da Costa, Administrador Municipal Adjunto para o Sector de Infraestruturas e Serviços Técnicos do Município do Bailundo - Arq. Alberto Bela-Vista João Administrador Municipal Adjunto para o Sector de Infraestruturas e Serviços Técnicos do Município da Caála - Arq. Benjamim Kufunda e Directora Municipal da Agricultura, Pecuária e Pescas - Eng. Augusta Olinda José Domingos em representação do Administrador Municipal do Huambo

Dilva Manuel

Environmental, Social,
Manager

Compliance - Legal Affairs
Environmental and Social
Requirements Specialist
(Agriculture)

Alede da Cunha

4. RESUMO DA ACTIVIDADE E PRINCIPAIS CONTRIBUTOS

Com objectivo de apresentar o Projecto de Infra-estruturas Agrícolas e suas respectivas componentes, bem como, recolher sugestões inerentes á sua implementação, participaram os Órgãos Públicos da Administração (Directores de Gabinetes Provinciais, Administrador Municipal Adjunto do Município do Bailundo e da Caála, Assessor para a Área Económica e Financeira de S.E G.P.H.B.O, Assessor para a Área Económica de S.E V.G.P.S.P.S.E, Directora do Gabinete Municipal da Agricultura, Pecuária e Pescas do Município do Huambo em representação do Administrador Municipal), conforme as datas acima referenciadas, de modo presencial. Durante a apresentação, foram apresentados de forma geral a visão e a estratégia a ser aplicada pelo Projecto nível das Províncias que vão ser beneficiadas das infra-estruturas agrícolas e em particularmente na Província do Huambo, nos Municípios do Huambo, Caála, Bailundo.

Public Consultation 04

Date: 16/06/2025

Location: Huambo Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



A selecção dos Municípios teve em conta as bases do Grupo Carrinho ao longo do Corredor do Lobito (linha ferroviária), com beneficiários de forma geral nas comunidades sedeadas na vizinhança do local de implementação.

No entanto, para facilitar os debates, foram apresentados, concisamente, as abordagens dos temas propostos, adicionado da importância da partilha dos documentos de salvaguardas ambientais e sociais, relacionados com os potenciais riscos e impactos do projecto.

Considerando o interesse dos participantes, surgiram algumas preocupações e contribuições das quais, de forma resumida, se apresentam a seguir:

Os **Órgãos da Administração** destacaram os seguintes elementos:

- **Observação (1):** Director do Gabinete Provincial do Ambiente, Gestão de Resíduos e Serviços Comunitários
 1. Oficializar a solicitação dos espaços para a implantação das infraestruturas (silos), para o engajamento das Administrações Municipais, para o conforto devido a luz dos PDM'S, conservando as linhas de águas e dos bimbos existentes.
 2. Que se adicione nas equipas de serviços para os estudos ambientais, que o Governo Provincial deve participar dos mesmos, por via, do Gabinete Provincial do Ambiente, Gestão de Resíduos e Serviços Comunitários e as Administrações Municipais dos Municípios beneficiários das infra-estruturas.
 3. Disponibilidade para o diálogo permanente e o apoio institucional requerido, visando a implementação dos projectos e as subsequentes externalidades positivas para as comunidades no quadro do fomento da actividade agrícola a nível da Província.
- **Sugestões (2):** Director do Gabinete Provincial da Agricultura, Pecuária e Pescas
 1. Que seja partilhado o cronograma de actividades, bem definido, direccionando com as tarefas que necessitam de algum engajamento dos Órgãos Tutelados pelo Governo Provincial, no sentido de tornar o processo mais célere;
- **Sugestão (3):** Director do Gabinete Provincial para o Desenvolvimento Económico e Integrado
 1. Que se devesse ter maior atenção ao Municípios da Caála e do Bailundo, em razão da capacidade de produção local, olhando pelo triângulo dos cereais e pelo nível de produção e a sua proximidade com as diferentes províncias do Centro – Sul do País;
 2. Incorporação no projecto de um Mecanismo de Reclamações, para a manutenção do diálogo permanente com as comunidades
- **Sugestão (4):** Assessor para a Área Económica e Financeira de S.E GPHBO

Public Consultation 04

Date: 16/06/2025

Location: Huambo Provincial
Government

Meeting: Project Presentation



ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



1. Alargar o público-alvo ou utentes das infra-estruturas, de modo a atender a procura pelos serviços dos distintos produtores;
2. Partilha constante de dados estatísticos com os serviços afins do Governo Provincial do Huambo.

5. ENCONTROS DE CONSULTAS PÚBLICAS COM REPRESENTANTES DO GOVERNO DA HUAMBO: REGISTO FOTOGRÁFICO (SE AUTORIZADO)

Em anexo.

6. EQUADRAMENTO LEGAL DO PROJECTO: LEGISLAÇÃO ANGOLANA RELEVANTE NESTA CONSULTA PÚBLICA

- o Decreto Presidencial nº 200/22 de 23 de Julho de 2022 – O Plano Nacional de Fomento para a Produção de Grãos (PLANAGRÃO).
- o Decreto Presidencial nº 117/20 de 22 de Abril de 2020 – Regulamento Geral de Avaliação de Impacte Ambiental e do Procedimento de Licenciamento Ambiental.
- o Decreto Executivo nº 87/12 de 24 de Fevereiro de 2012 – Regulamento de Consultas Públicas dos Projectos Sujeitos à Avaliação de Impacte Ambiental.

7. DOCUMENTO PARTILHADOS PELO DONO DA OBRA COM AS PARTES INTERESSADAS NA CONSULTA PÚBLICA

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- 2) Políticas Grupo Carrinho – ESMS.
- 3) Standards (Procedimentos) “Chave” Grupo Carrinho – ESMS (Consulta Pública).
- 4) Resumo dos Relatórios Não Técnicos dos Estudos de Impacto Ambiental e Social (Subprojectos: Infraestruturas Agrícolas – Silos de Grão), referentes aos Municípios: Huambo, Bailundo e Caála
- 5) Consulta Pública – Registo de Diálogo e Reclamação.

8. CONSIDERAÇÕES FINAIS

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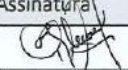
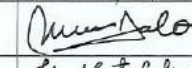
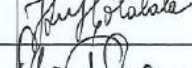
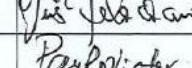
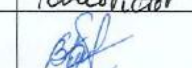
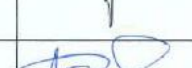
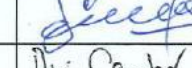
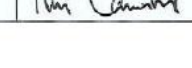


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- 2) Disponibilidade de cooperar com as instituições de ensino técnico-profissional e articular com o Governo da Província no estudo e desenvolvimentos de boas práticas agrícolas, conducentes a transformação da base agrícola familiar.

9. ASSINATURAS DOS PARTICIPANTES

Nome	Função	Telefone	E-mail	Assinatura
João Calão Figueiredo	Director do GPAGRSC	923 612 481	jcalao@hotmail.com	
António Moisés Sapalo Dalo	Director do GPDEI	923 677 706	Moises.dalo@gmail.com	
João Lara Macuva Hotalala	Director do GPAPP	922 013 334	joalarahotalala@gmail.com	
Abraão Pires Luciano Feliciano	Assessor de S.E GPHBO	925 557 590	pires0212feliciano@gmail.com	
Paulo Victor da Costa	Assessor de S.E GVPSPSE	924 606 357	victocosta@gmail.com	
Benjamim Kufunda	Administrador Municipal Adjunto P/ Área Técnica e Infraestruturas do Município da Caála	928 501 841	kufundabenjamim@gmail.com	
Alberto Bela Vista João	Administrador Municipal Adjunto P/ Área Técnica e Infraestruturas do Município do Bailundo	923 527 494	avistarquitetura@gmail.com	
Augusta Olinda José Domingos	Directora Municipal da Agricultura, Pecuária e Pescas da Administração Municipal do Huambo	931 844 800	augustaolinda9@gmail.com	
Samuel Candundo	Executive Board (ESG Committee Member)	937 132 013	samuel.candundo@carrinho-sa.com	
Rui Carrinho	Vice-CEO	923 787 280	rui.carrinho@carrinho-sa.com	

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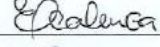
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Lissandro Filipe	Administrative Director (ESG Committee Member)	936 696 909	lissandro.filipe@carrinho-sa.com	
Maria Filomena Silva Melo	Director of Quality and Corporate Affairs (ESG Committee Member)	946 651 181	filomena.melo@carrinho-sa.com	
Euclides Calenga	Environmental, Social, Manager	923 454 535	euclideskid1@hotmail.com	
Alede da Cunha	Compliance – Legal Affairs Environmental and Social Requirements Specialist (Agriculture)	923 506 499	alede.dacunha@carrinho-sa.com	
Dilva Manuel	Environmental, Social, Manager	924 574 949	dilva.manuel@carrinho-sa.com	

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ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



ANEXO: ENCONTRO DE CONSULTA PÚBLICA COM REPRESENTANTES DO GOVERNO DA HUAMBO: REGISTO FOTOGRÁFICO



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ANEXO: ENCONTRO DE CONSULTA PÚBLICA COM REPRESENTANTES DO GOVERNO DA HUAMBO: REGISTO FOTOGRÁFICO



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ANEXO: ENCONTRO DE CONSULTA PÚBLICA COM REPRESENTANTES DO GOVERNO DA HUAMBO: REGISTO FOTOGRÁFICO



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ACTA DE REUNIÃO
CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS

REUNIÃO DE CONSULTA PÚBLICA PARA APRESENTAÇÃO DO PROJECTO E INSTRUMENTOS AMBIENTAIS E SOCIAIS

Província: Bié

Municípios: Cuito, Andulo, Camacupa e Catabola

1. OBJECTIVOS

- Dar a conhecer o Projecto e as suas actividades associadas;
- Recolher contribuições (Opiniões) e as eventuais sugestões, bem como eventuais preocupações sobre o projecto.

2. INFORMAÇÕES/TEMAS APRESENTADOS NA CONSULTA PÚBLICA

- Apresentação dos instrumentos Ambientais e Sociais relevantes no Projecto;
- Componentes e respectivos objectivos do Projecto;
- Riscos e Impactos, Ambientais e Sociais referentes ao Projecto;
- Expectativas e Preocupações relativas a Projecto.

Local da Reunião:

Governo Provincial do Bié

Bié

Data: 17/06/2025

Hora Inicio: 11h:00

Hora Termina: 13h07

3. SOBRE OS PARTICIPANTES

Entidades/Orgãos Consultadas

Dono do Projecto – Carrinho, SA

- Vice-Governadora para o Sector Político, Social e Económico, Dra. Alcida Celeste Jesus Camateli Sandumbo, em representação de Sua Excelência Governadora da Província do Bié, Dra. Celeste Elavaco David Adolfo;
- Vice-Governador da Província do Bié para os Serviços Técnicos e Infra-estruturas, Dr. José Fernando Tchatuvela;

Nº de participantes desagregados por
sexo: 9 (Homens 5 e 4 Mulheres)

Nome

Função

Rui Carrinho

Vice-CEO

Samuel Candundo

Executive Board (ESG
Committee Member)

Lissandro Filipe

Administrative Director
(ESG Committee Member)Maria Filomena
Silva MeloDirector of Quality and
Corporate Affairs (ESG
Committee Member)

Euclides Calenga

Environmental, Social,
Manager

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ACTA DE REUNIÃO CONSULTA PÚBLICA: PROJECTO DE INFRA-ESTRUTURAS AGRÍCOLAS



- **Administradora Municipal do Cuito**, Dra. Ângela Dolina Chicomo Ucueianga;
- **Administrador Municipal do Andulo**, Dr. Justino Cassoma Covi;
- **Administradora Municipal de Camacupa**, Dra. Deolinda Belvina Gonçalves;
- **Administrador Municipal Adjunto pela área Financeira do Município de Catabola**, Henriques Cassoma Cipriano Elavoco, em representação do **Administrador Municipal**, Dr. António Jacob Mutali;
- **Directora do Gabinete de Comunicação Institucional e Imprensa**, Dra. Fernanda Evaristo Pessela Cawaia;
- **Director do Gabinete Provincial da Agricultura, Pecuária e Pescas**, Eng.º. Barnabé Chico Sanguali;
- **Chefe de Departamento do Ambiente**, Dr. Agostinho Bumba, em representação da **Directora do Gabinete Provincial do Ambiente, Gestão de Resíduos e Serviços Comunitários**.

Dilva Manuel

Environmental, Social,
Manager

Compliance - Legal Affairs
Environmental and Social
Requirements Specialist
(Agriculture)

Alede da Cunha

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4. RESUMO DA ACTIVIDADE E PRINCIPAIS CONTRIBUTOS

Com intuito de dar a conhecer o Projecto de Infra-estruturas Agrícolas e suas respectivas componentes, bem como recolher sugestões inerentes à sua implementação, participaram os órgãos públicos da Administração (Vice-Governadores, Administradores Municipais de: Andulo, Cuito, Camacupa e Catobola), conforme as datas acima referenciadas, de modo presencial.

No entanto, para facilitar os debates, foram apresentados, concisamente, as abordagens dos temas propostos, adicionado da importância da partilha dos documentos de salvaguardas ambientais e sociais, relacionados com os potenciais riscos e impactos do projecto.

Considerando o interesse dos participantes, surgiram algumas preocupações e contribuições das quais, de forma resumida, se apresentam a seguir:

Os **Órgãos da Administração** destacaram os seguintes elementos:

Em termos gerais foi destacado a importância do fortalecimento da segurança alimentar neste tipo de projectos, sendo referido que o projecto do Grupo Carrinho se apresenta como uma solução estratégica para a conservação da produção agrícola, a erradicação da pobreza, criando novas oportunidades de emprego e melhores condições de vida de milhares de famílias angolanas em particular bienas. A destacar o reconhecimento que foi realizado no decorrer da consulta, relativamente à importância do projecto que prevê a construção de silos com capacidade para armazenamento de 24 mil toneladas em cada município, e que permitirá ao Grupo Carrinho tornar-se na maior rede agrícola, transformando Angola em um dos principais líderes agrícolas da África.

Em nome do Governo da Província do Bié, a Vice-governadora para o Sector Político, Social e Económico, enalteceu a implementação do projecto na Província do Bié, facto que vai facilitar o armazenamento de produtos do campo com realce para cereais e o surgimento de várias indústrias. A Governante assegurou o acompanhamento do Governo para o sucesso do projecto tutelado pelo Grupo Carrinho. Bié, Mais que uma Província, uma Paixão.

Adicionalmente, foram ainda fornecidas as seguintes contribuições dos ao projecto por parte dos **Órgãos da Administração Consultados**, destacando-se:

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1. A importância de envolver as Comunidades para a abrangência na Consulta Pública, de modo a fazerem-se estudos sobre o impacto ambiental durante todas as fases de implementação do Projecto, (Agostinho Bumba);
2. É de interesse da Província ter estas infraestruturas agrícolas, visto que a produção tem estado a aumentar a produção e o escoamento dos cereais ou o seu armazenamento está a faltar.
5. ENCONTROS DE CONSULTAS PÚBLICAS COM REPRESENTANTES DO GOVERNO DO BIÉ: REGISTO FOTOGRÁFICO (SE AUTORIZADO)



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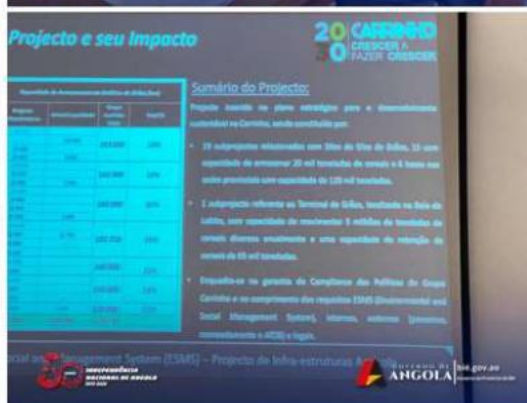
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6. EQUADRAMENTO LEGAL DO PROJECTO: LEGISLAÇÃO ANGOLANA RELEVANTE NESTA CONSULTA PÚBLICA

- o Decreto Presidencial nº 200/22 de 23 de Julho de 2022 – O Plano Nacional de Fomento para a Produção de Grãos (PLANAGRÃO).
- o Decreto Presidencial nº 117/20 de 22 de Abril de 2020 – Regulamento Geral de Avaliação de Impacte Ambiental e do Procedimento de Licenciamento Ambiental.
- o Decreto Executivo n.º 87/12 de 24 de Fevereiro de 2012 – Regulamento de Consultas Públicas dos Projectos Sujeitos à Avaliação de Impacte Ambiental.

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- 3) Standards (Procedimentos) “Chave” Grupo Carrinho – ESMS (Consulta Pública).
- 4) Resumo dos Relatórios Não Técnicos dos Estudos de Impacto Ambiental e Social (Subprojectos: Infraestruturas Agrícolas – Silos de Grão), referentes aos Municípios: Cuito, Andulo, Camacupa e Catabola.
- 5) Consulta Pública – Registo de Diálogo e Reclamação.

8. CONSIDERAÇÕES FINAIS

- 1) Esgotadas as discussões e clarificadas as questões colocadas, a Equipa do Grupo Carrinho, SA (i) reafirmou a sua disponibilidade de continuar a dialogar com o Governo Provincial e as Administrações Municipais abrangidas; (ii) partilha da apresentação e demais documentos de base e (iii) anotação sobre a necessidade de oportunamente trabalhar com o Governo da Província do Bié, no caderno de acções no quadro da sua responsabilidade social;
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ANNEX 2 – REFERENCE TO QMS / IMS/ESMS DOCUMENTS

Management System – Reference to Procedures and Registers.

Requirement	Code	Description
Grievance Management	IT.SGQ.004.00	Internal and External Customer Grievances
	IT.SGQ.006.00	Management of Official Grievances & Environment
	RO.SGQ.019.00	Official External Communication – Grievance Register
	RO.SGQ.013.00	Grievance Investigation
	RO.SGQ.023.00	Grievance Analysis Report
	RO.SGQ.020.00	Customer Market Grievances Map
Treatment and Improvement	PR-SGQ-02	PR-SGQ-02 - Continuous Improvement Actions Procedure
	PR-SGQ-04	Non-Conformity and Corrective Action
	P-SGQ-11	Continuous Improvement
	PR-SGQ-03	Internal Audit
	IT.SGQ.002.00	Non-Conformity Treatment & Improvement Actions
	RO.SGQ.006.00	Non-Conformity Register – RNC
	RO.SGQ.008.00	NC Follow-up Table
	RO.SGQ.010.00	Action Plan & Follow-up
	RO.SGQ.009.00	IR & VER, Analyze and Act
Customer Response	RO.SGQ.026.00	Formal Response – Corporate Customer
	RO.SGQ.027.00	Formal Response – General Trade
	RO.SGQ.028.00	Formal Response – Industry
Supplier Complaint	IT.SGQ.003.01	Supplier Complaint Management
	RO.SGQ.015.00	Supplier Complaint – Carrinho SA
	RO.SGQ.016.00	Supplier Complaint – Carrinho Comércio Geral
	RO.SGQ.017.01	Supplier Complaint – Carrinho Indústria
	RO.SGQ.034.00	Supplier Complaint – Carrinho Agri
	RO.SGQ.042.00	Supplier Complaint – LCL
	RO.SGQ.018.00	Supplier Complaint Map
Occupational Health and Safety	IT.SST.001.00	Workplace Accident Management Procedure
	IT.RH.001.00	HR Management in Workplace Accidents
	IT.SST.002.00	Accident Investigation
	RO.SST.001.00	Incident Investigation
	RO.SST.004.00	Workplace Accident Investigation
	RO.SST.006.00	Official Accident Report
	RO.SST.002.00	Internal Workplace Accident Report
	RO.SST.007.00	Risk Situation Communication
	RO.SST.005.00	Risk Situations Table
	RO.SST.025.00	Worker Consultation

ANNEX 3 – VISUAL FLOWCHART OF THE GRM

Operational and Timeline Flowcharts of the Grievance Redress Mechanism (GRM)

Grievances and complaints may be submitted to Carrinho Group through email, telephone, in person, website, Call Centre, grievance forms or any other communication channel considered accessible by stakeholders.

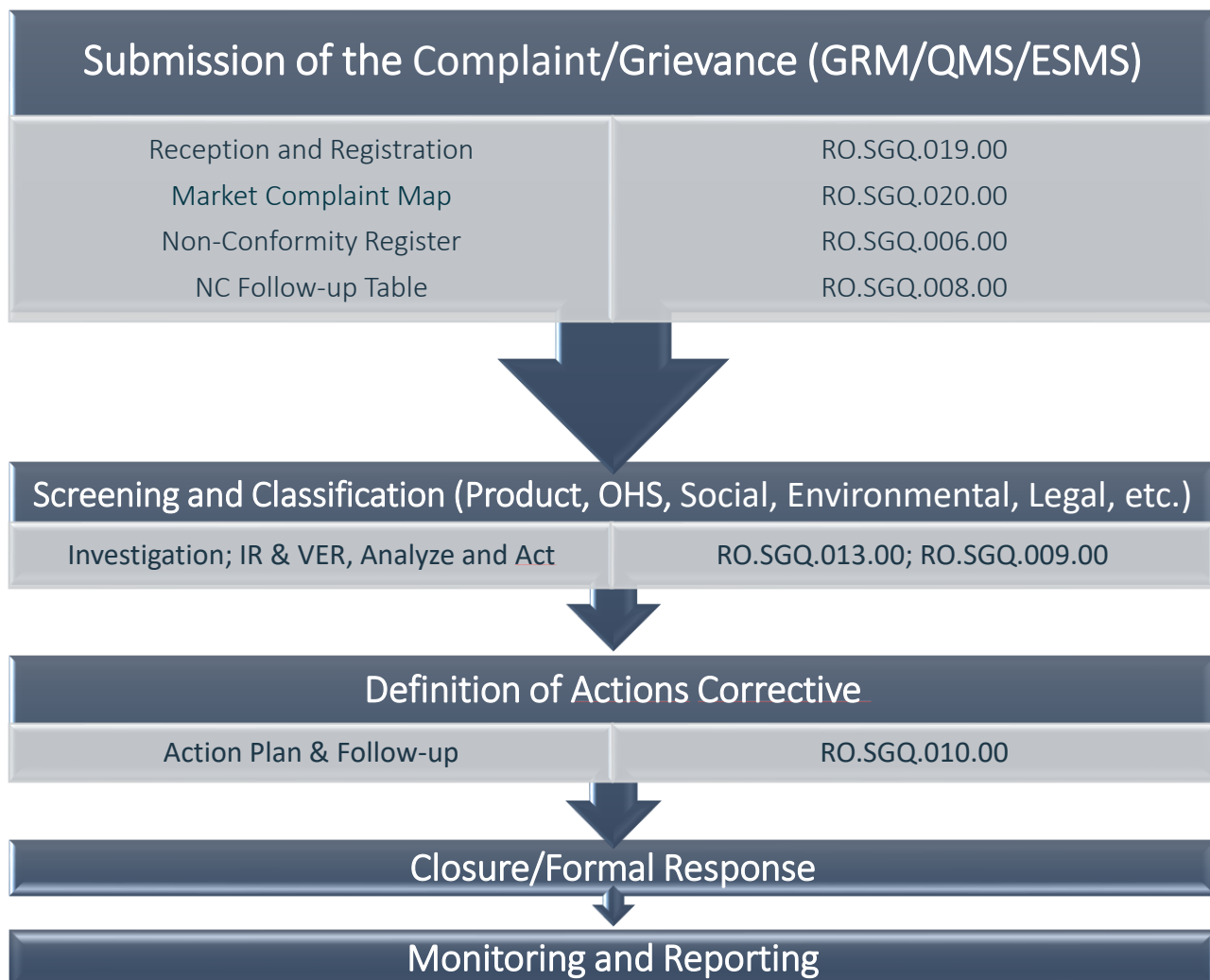


Figure 01 – Operational Flowchart of the Grievance Redress Mechanism (GRM)

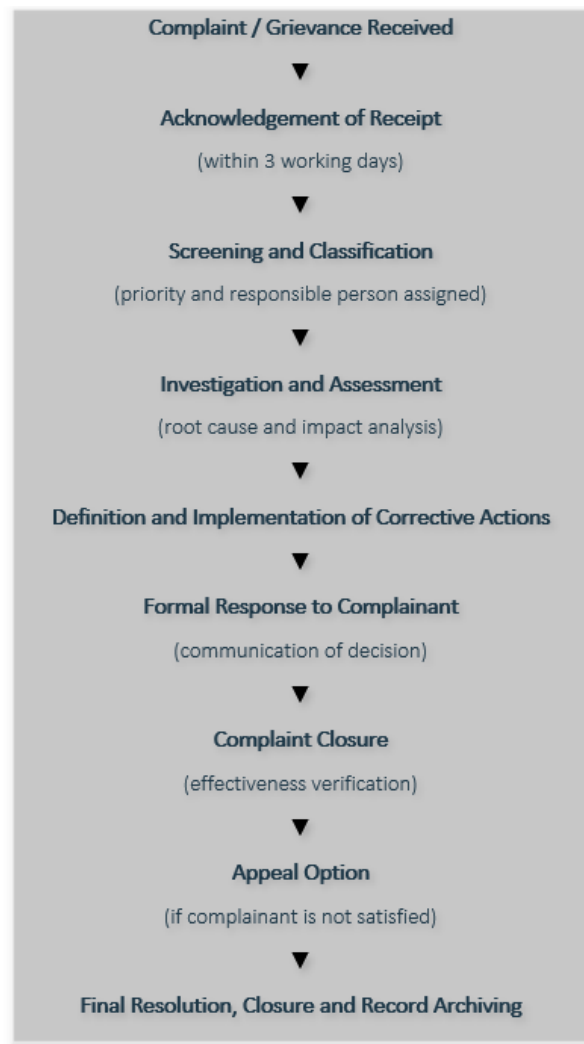


Figure 02 – Timeline and Response Process for Complaints and Grievances (GRM)

The Grievance Redress Mechanism (GRM) is integrated within Carrinho Group's Quality Management System (QMS) and Environmental and Social Management System (ESMS). This integrated approach ensures that all complaints and grievances are systematically registered, assessed, monitored and resolved in a structured, transparent and traceable manner, supporting continuous improvement and timely response in accordance with established procedures.

Additionally, the process incorporates Environmental, Social and Governance (ESG) considerations, ensuring that stakeholder concerns and potential impacts are appropriately identified, evaluated, addressed and monitored throughout the entire Project life cycle.

The procedures described in this Annex operate in conjunction with the Stakeholder Engagement Plan (SEP), ensuring effective communication, stakeholder participation and the timely resolution of complaints and grievances throughout the implementation and operation of the Project.

ANNEX 4 – DETAILED STAKEHOLDER TABLE

Identification and Engagement Strategy

This Detailed Stakeholder Table presents the identification, characterisation and engagement strategy of the main stakeholders associated with the Strategic Agro-Industrial Project – Agricultural Infrastructure.

The identification of stakeholders was carried out considering the level of interest, impact and influence that each group may exert or experience as a result of the project's activities, in accordance with the principles set out in the Stakeholder Engagement Plan (SEP), the Environmental and Social Management System (ESMS) and international best practices in sustainability and governance.

The analysis presented makes it possible to establish communication and participation mechanisms appropriate to each group, ensuring that their expectations, concerns and contributions are duly considered throughout the project's life cycle. This approach helps strengthen institutional relationships, mitigate social and reputational risks, promote transparency and create shared value for all stakeholders.

The engagement strategy was defined based on the relevance of each stakeholder to the success of the project, taking into account different interaction methods, communication frequencies and levels of participation, ensuring an inclusive, structured process aligned with Carrinho Group ESG commitments.

Stakeholder	Subgroup	Interest	Impact	Influence	Engagement Method	Frequency
Local communities	Farmers	High	High	Medium	Public consultations	Regular
Government	MINAMB	High	High	High	Institutional meetings	Periodic
Workers	Internal	High	Medium	Medium	Internal communication	Continuous
Suppliers	Companies	Medium	Medium	Medium	Contract management	As required
Customers	Market	Medium	Low	Low	Institutional communication	Occasional
NGOs / Civil society	Environmental	Medium	High	Medium	Workshops	As required

Figure 03 – Detailed Stakeholder Table: Identification, Classification and Engagement Strategy.

The table above summarises the main stakeholder groups identified, their respective levels of interest, impact and influence, as well as the engagement methods and frequencies defined for each category.

ANNEX 5 – ALIGNMENT WITH ISO 26000 AND ISO 37004

The Stakeholder Engagement Plan (SEP) and the Grievance Redress Mechanism (GRM) were developed in alignment with recognised international best practices in social responsibility, sustainability and corporate governance.

Their structure and methodology are particularly aligned with the principles of **ISO 26000 – Social Responsibility** and **ISO 37004 – Governance of Organizations**, ensuring that the activities of the **Strategic Agro-Industrial Project – Agricultural Infrastructure** promote a transparent, inclusive and responsible relationship with all stakeholders.

This annex demonstrates how the requirements and recommendations of these standards are incorporated into the **Environmental and Social Management System (ESMS)** and into the engagement and accountability mechanisms implemented by Carrinho Group.

ISO 26000 – Social Responsibility

ISO 26000 provides guidance for organisations to integrate social responsibility principles into their strategy, operations and decision-making processes.

In the context of the Strategic Agro-Industrial Project – Agricultural Infrastructure, the SEP and the GRM directly contribute to the implementation of the following principles:

Identification and Engagement of Stakeholders

The SEP establishes a structured methodology for identifying, analysing and engaging all relevant stakeholders, including:

- Local communities;
- Smallholder farmers;
- Workers;
- Government authorities;
- Civil society organisations;
- Customers and suppliers;
- Financial institutions.

The process ensures that stakeholders' concerns, expectations and suggestions are taken into account in the planning, implementation and monitoring of the project.

I. Transparency and Accountability

Periodic communication, formal public consultation processes, information disclosure mechanisms and reporting systems implemented by Carrinho Group promote high levels of transparency and accountability.

The project ensures that relevant decisions are communicated clearly and accessibly to stakeholders, reinforcing institutional trust and credibility.

II. Communication and Social Dialogue

The SEP defines permanent internal and external communication channels, enabling continuous interaction between the project and its stakeholders.

The mechanisms used include:

- Public consultations;
- Workshops and community sessions;
- Institutional meetings;
- Digital platforms;
- Formal grievance mechanisms.

III. Management of Social and Environmental Impacts

The systematic engagement of stakeholders makes it possible to identify potential impacts, emerging risks and improvement opportunities at an early stage.

Information gathered through public consultations and the GRM is incorporated into decision-making processes and into the implementation of mitigation measures set out in the ESMS and the ESMP.

IV. Contribution to Sustainable Development

The SEP promotes social inclusion, the development of local communities, the strengthening of farmers' capacities and the creation of sustainable economic value for the regions covered by the project.

ISO 37004 – Governance of Organizations

ISO 37004 provides guidance for implementing effective governance systems, promoting responsible leadership, oversight, transparency and continuous improvement.

The SEP and the GRM directly contribute to strengthening Carrinho Group organisational governance through the following elements:

I. Organisational Governance Maturity

Carrinho Group ESG/ESMS Organisational Structure ensures adequate oversight of environmental, social and governance matters through:

- Board of Directors;
- ESG/ESMS Committee;
- Quality, ESG and Corporate Affairs Directorate;
- Specialised teams in the Environmental, Social and Governance areas.

This structure ensures the integration of ESG principles into strategic and operational processes.

II. Stakeholder Inclusion in Decision-Making Processes

The SEP promotes the active participation of stakeholders in identifying risks, opportunities and impacts associated with the project.

Contributions gathered during public consultations, institutional meetings and grievance processes are assessed and taken into account in project management, strengthening the legitimacy and social acceptance of decisions.

III. Monitoring and Continuous Improvement

The performance of the SEP and the GRM is tracked through specific indicators, including:

- Number of consultations held;
- Number of participants involved;
- Number of grievances received;
- Average resolution time;
- Level of stakeholder satisfaction.

The results obtained are periodically analysed within the Integrated Management System, allowing for the implementation of corrective actions and continuous improvement initiatives.

IV. Risk Management and Compliance

The integration of the SEP and the GRM into the ESMS enables a preventive approach to managing environmental, social, reputational and compliance risks.

Early identification of stakeholder concerns helps reduce conflicts, improve project performance and strengthen compliance with legal, regulatory and institutional requirements.

Conclusion

The **SEP and the GRM of the Strategic Agro-Industrial Project – Agricultural Infrastructure** are aligned with the principles and recommendations of **ISO 26000 and ISO 37004**, constituting fundamental instruments for ensuring transparent, participatory and sustainable management.

Their implementation strengthens Carrinho Group institutional capacity to manage environmental and social impacts, promote constructive dialogue with stakeholders, strengthen corporate governance mechanisms and contribute to the sustainable development of the communities covered by the project.

ANNEX 6 – ESG ORGANIZATIONAL STRUCTURE OF CARRINHO GROUP

Carrinho Group ESG Organisational Structure establishes the governance, oversight and implementation model for environmental, social and governance (ESG) responsibilities, ensuring the integration of these principles across all business areas and decision-making levels of the organization.

The structure is organized hierarchically and functionally, starting at the level of the Board of Directors, responsible for strategic oversight, supported by the ESG/ESMS Committee, which ensures the definition of guidelines, performance monitoring and oversight of the implementation of the Environmental and Social Management System (ESMS).

The Corporate Department operationally coordinates the execution of the ESG strategy, promoting alignment between the Environmental, Social, Governance and Integrated ESG/ESMS Management areas. This approach ensures the identification, assessment and mitigation of environmental and social risks, compliance with legal and regulatory requirements, stakeholder relationship management and the implementation of continuous improvement actions.

The model is supported by specialized teams in the areas of Compliance & Legal, Internal Audit, Quality and Food Safety, Occupational Health and Safety, Human Resources, Training and Communication, ensuring integrated, transparent management geared towards creating sustainable value.

This structure demonstrates Carrinho Group institutional capacity to implement the ESG and ESMS requirements associated with the Strategic Agro-Industrial Project – Agricultural Infrastructure, ensuring high standards of governance, social responsibility, environmental protection, risk management and stakeholder engagement.

Key Functions of the ESG/ESMS Committee	
Board of Directors (Board of Directors)	- Define the Group's ESG strategic direction; - Approve policies, objectives and necessary resources; - Oversee ESG performance and risk management.
ESG/ESMS Committee	- Ensure implementation of the ESG strategy; - Monitor performance and compliance indicators; - Assess environmental, social and governance risks; - Report periodically to the Board of Directors.
Quality, ESG and Corporate Affairs Directorate	- Coordinate the implementation of the ESMS; - Ensure institutional relations with authorities, financiers and stakeholders; - Promote alignment between the different functional areas.
Environmental Pillar	- Implementation of the ESMP (Environmental and Social Management Plan); - Monitoring of environmental impacts; - Management of natural resources and operational efficiency; - Compliance with environmental legislation.
Social Pillar	- Management of the project's social impacts; - Promotion of human rights and inclusion; - Health, safety and well-being of workers and communities; - Management of relationships with local communities.
Governance Pillar	- Compliance, ethics and integrity; - ESG risk management; - Prevention of corruption and fraud; - Transparency and accountability.
Integrated ESG/ESMS Management	- Coordination of the ESG and ESMS system; - Monitoring of indicators and action plans; - Management of non-conformities and corrective actions; - Internal audits and continuous improvement.
Public Consultation and Outreach Team	- Stakeholder engagement. - Execution of consultations.
GRM Team	- Registering of Grievances. - Resolution and follow-up.

This structure ensures that ESG principles are incorporated transversally into Carrinho Group management, contributing to business sustainability, the creation of value for stakeholders and compliance with the requirements of financial institutions and international bodies.



Figure 04 – ESG Governance Structure of the Carrinho Group.

ANNEX 7 – ENVIRONMENTAL AND SOCIAL MANAGEMENT SYSTEM (ESMS)

Strategic Agro-Industrial Project- Agricultural Infrastructure

I. Project Overview

Carrinho Group is implementing a large-scale Agricultural Infrastructure project, consisting of the development of grain storage facilities (silos) in several provinces of Angola.

The project's objectives are to:

- Strengthen food security;
- Improve agricultural value chains;
- Support local farmers and rural economies;
- Ensure sustainable and responsible agro-industrial development.

The project will be financed by international development institutions, including the African Development Bank (AfDB).

II. ESMS Structure

The project is developed under a structured Environmental and Social Management System (ESMS), aligned with international standards and Angolan legal requirements.

The ESMS includes:

- Environmental and Social Screening;
- Environmental and Social Impact Assessments (ESIA);
- Environmental and Social Management Plan (ESMP);
- Stakeholder Engagement Plan (SEP);
- Grievance Management and Redress Mechanism (GRM);
- Monitoring and reporting systems.

III. ESG Governance and Institutional Capacity

Carrinho Group has an established ESG (Environmental, Social and Governance) governance structure, supported by:

- Corporate ESG policies;
- Code of ethics and anti-corruption policies;
- Responsible procurement and supplier management standards;
- Organisational structure dedicated to ESG.

The Group demonstrates:

- Institutional capacity in ESG;
- Clearly defined roles and responsibilities;
- Qualified Environmental and Social team;
- Budget allocation for implementing ESG initiatives.

IV. ESMS Screening and Risk Classification

A comprehensive screening process was carried out to identify environmental and social risks.

The screening covers:

- Gender and vulnerable groups;
- Human rights;
- Community health and safety;
- Working conditions;
- Biodiversity and use of natural resources;
- Potential impacts related to resettlement and land use.

The project incorporates mitigation measures in both the ESMP and the ESMS.

V. Environmental and Social Management Plan (ESMP)

The ESMP consolidates all mitigation measures and includes:

- Identification of impacts;
- Mitigation measures;
- Responsibilities and timeline;
- Budget allocation;
- Monitoring indicators.

The ESMP is continuously monitored and updated based on the project's progress.

VI. Climate and Sustainability Strategy

Carrinho Group has committed to a Net Zero pathway:

- 20% reduction in emissions by 2025;
- 50% reduction by 2030;
- Carbon neutrality (Net Zero) by 2050.

Key actions include:

- Adoption of renewable energy;
- Sustainable procurement;
- Regenerative agriculture;
- Low-carbon logistics.

ANNEX 8 – CONSOLIDATED ESG DASHBOARD

Strategic Agro-Industrial Project- Agricultural Infrastructure

I. ENVIRONMENT

- CO₂ Reduction Target
- 20% by 2025;
- 50% by 2030;
- Carbon Neutrality (Net Zero) by 2050

Current Status

- Transition to Renewable Energy: Ongoing;
- Sustainable Agriculture: Implemented;
- Efficiency in Waste and Resource Management: Integrated.

II. SOCIAL

- Provinces covered;
- Stakeholder consultations;
- Inclusion of vulnerable groups;
- GRM system;
- Employment and rural development.

III. GOVERNANCE

- ESG Policy Framework;
- ESMS implemented;
- Screening and ESMP completed;
- ESG organisational structure established;
- Compliance with AfDB requirements.

IV. RISK STATUS (Self-Assessment)

Area	Status
Environmental Risk	● Low to Moderate
Social Risk	● Controlled
Governance Risk	● Low
Compliance	● Full Compliance

This dashboard presents a consolidated view of the Environmental, Social and Governance (ESG) performance of the Strategic Agro-Industrial Project – Agricultural Infrastructure. The indicators reflect the degree of implementation of the measures set out in the ESMS, SEP and GRM, allowing for an integrated assessment of the project's performance, compliance and associated risks.

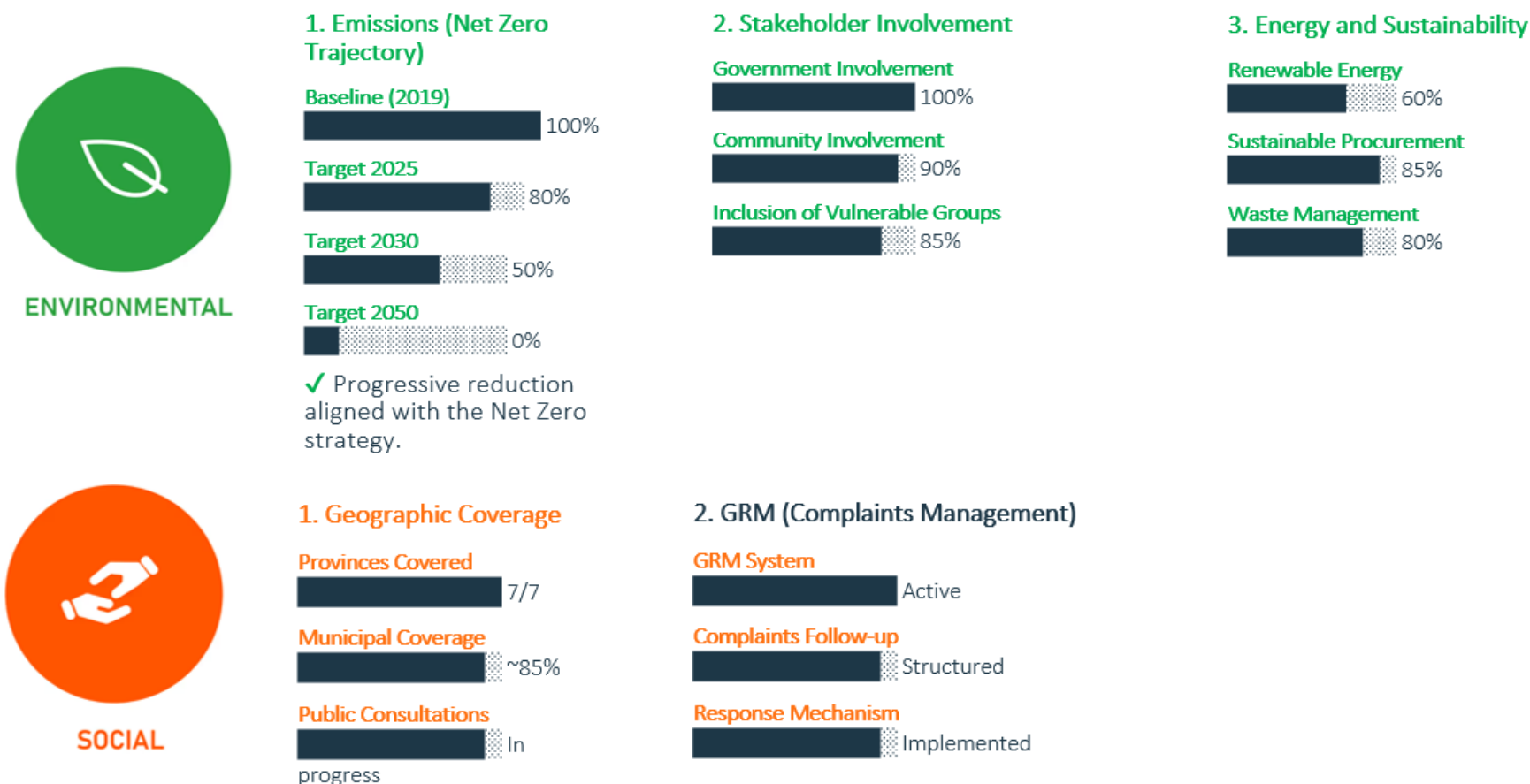


Figure 05 – Environmental and Social (E&S) Dashboard.



GOVERNANCE

1. ESG Structure

Policy Framework



ESMS Implementation



Screening System



ESMP Integration



✓ Full alignment with the corporate ESG strategy.

GLOBAL ESG PERFORMANCE



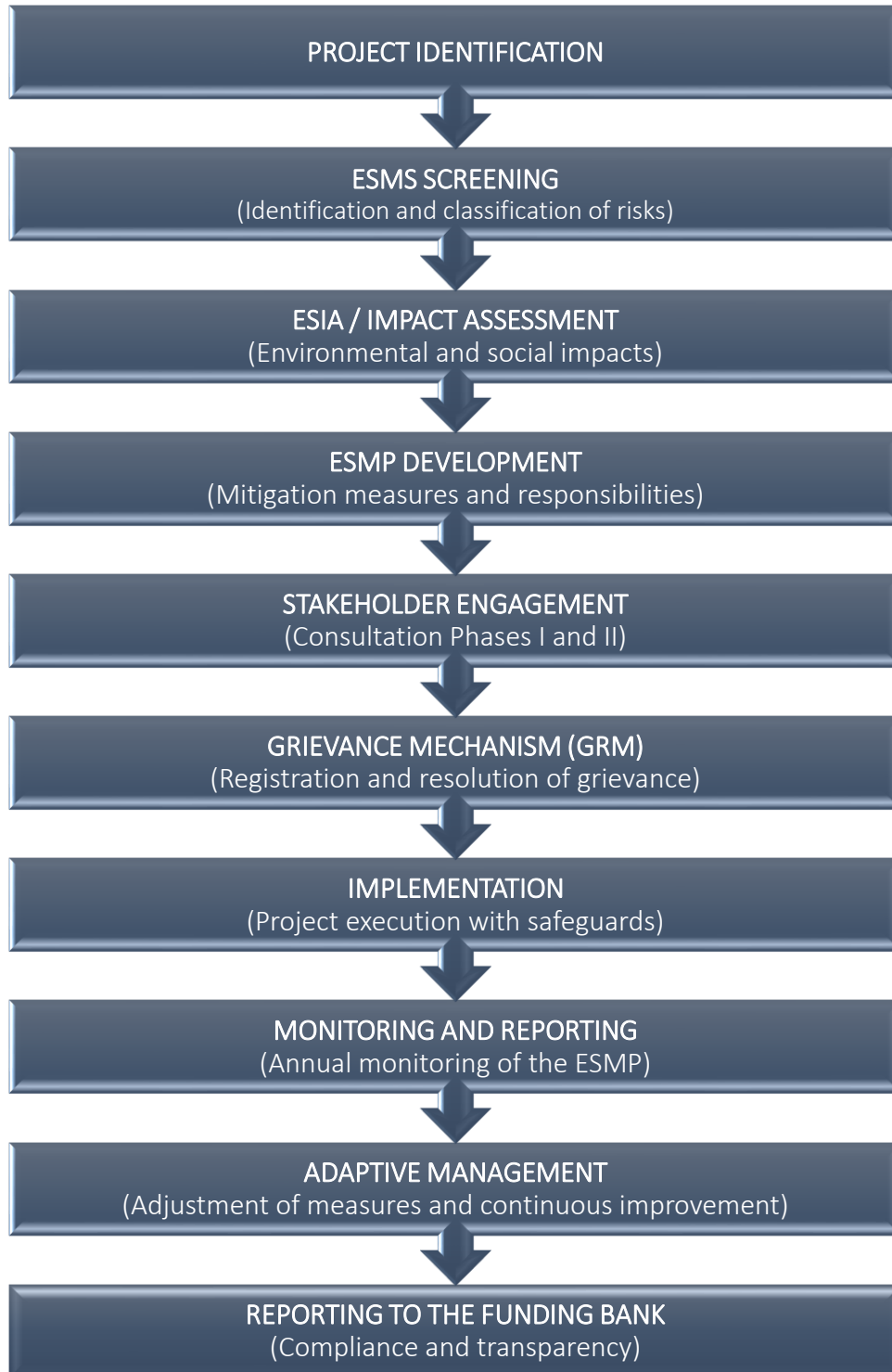
Interpretation:

- Overall ESG performance: Excellent;
- Governance and compliance fully consolidated .

RISK PANEL

Category	State
Environmental Risk	LOW-MODERATE
Social Risk	CONTROLLED
Governance Risk	LOW
Reputational Risk	LOW
Compliance Risk	ZERO

Figure 06 – ESG Governance, Compliance and Risk Management Dashboard.

ESMS PROCESS FLOWCHART- PROJECT

19. REFERENCES

1. Carrinho Internal Documents

- PE.001.00- Quality & Food Safety Policy.
- PE.002.00- Occupational Health and Safety Policy.
- PE.003.00- Environmental Sustainability Policy.
- PE.005.00- Human Resources Policy.
- PE.007.00- Carrinho Group Corporate Business Principles Policy.
- PE.009.00- Carrinho Group Code of Ethics and Conduct.
- PE.010.00 – Supplier Code.
- PE.011.00- Carrinho Group Responsible Sourcing Standard.
- PE.014.00 – Anti-Corruption Policy.
- PE.015.00 – Whistleblowing Policy.
- PE.016.00 – ESG Policy.
- PE.017.00 – Responsible Investment Policy.
- PE.018.00 – Human Rights Policy.
- PE.019.00- Carrinho Group Environmental Corporate Sustainability.
- PE.020.00- Carrinho Group Activities and Products Not Eligible for Investments.
- RO.SGQ.043.00 – ESMS Screening Form.
- RO.SGQ.044.00 – ESMS Plan Guidance.
- Project Public Consultation Registers.
- Public Consultation Programme – Agricultural Infrastructure Project.

2. International Standards

- ISO 26000:2010 – Guidance on Social Responsibility.
- ISO 37004:2023 – Governance of Organizations.
- ISO 31000:2018 – Risk Management – Guidelines.
- ISO 9001:2015 – Quality Management Systems.
- ISO 14001:2015 – Environmental Management Systems.
- ISO 45001:2018 – Occupational Health and Safety Management Systems.

3. IFC Performance Standards:

- PS1 – Assessment and Management of Environmental and Social Risks and Impacts.
- PS2 – Labor and Working Conditions.
- PS4 – Community Health, Safety and Security.
- PS5 – Land Acquisition and Resettlement.
- PS8 – Cultural Heritage.

4. African Development Bank (AfDB)

- Integrated Safeguards System (ISS)
- Operational Safeguards
- Environmental and Social Assessment Procedures

5. ESG Frameworks and Financing

- IFC Performance Standards on Environmental and Social Sustainability.
- African Development Bank (AfDB) – Integrated Safeguards System (ISS).
- Environmental and Social Management System (ESMS) Assessment Report – Angola P-AO-AAG-006 Carrinho (18/08/2025).

6. Websites

- <https://www.carrinho-sa.com/politicas/>
- https://www.carrinho-sa.com/wp-content/uploads/2025/09/Angola_P-AO-AAG-006_CARRINHO_ESMS-Assessment-Report_Clean_18082025.pdf
- <https://www.afdb.org/en/documents/angola-carrinho-p-ao-aag-006>

20.FORMAL APPROVAL

This SEP & GRM document was formally approved by Carrinho Group Board of Directors on 02 July 2026.

Carrinho Group has an Integrated Management System and an Environmental and Social Management System (ESMS) aligned with international standards, ESG principles and the requirements of development finance institutions, ensuring the effective, transparent and sustainable implementation of this Stakeholder Engagement Plan (SEP) and Grievance Redress Mechanism (GRM), under the Strategic Agro-Industrial Project – Agricultural Infrastructure (AfDB P-AO-AAG-006).

Register of Modifications

Revision	Date	Page Changed	Reason
-	-	-	-

Document Approved

	Role	Name and Signature	Date
Approved By:	Chief Executive Officer	 Nelson Fidel Candundo Carrinho	02/07/2026
	Vice- Chief Executive Officer	 Rui Alves Candundo Carrinho	02/07/2026